

Argentina	US\$1.02	Brazil	Re 31.00	Peru	US\$1.00
Belgium	BF 1.00	Denmark	DK 5.50	Sweden	SEK 1.00
Canada	CA\$1.25	Japan	Yen 100	Singapore	S\$4.10
Caribbean	US\$0.75	Jersey	FR 5.00	Spain	Pt 1.25
Costa Rica	CR\$2.25	Latvia	LSL 1.00	Switzerland	Frp 30
Denmark	DK 2.25	Lithuania	Lt 1.00	Turkey	L 1000
Egypt	EGP 7.00	Luxembourg	Lfr 1.00	Tunisia	DS 1.25
Finland	Fmk 7.00	Malaysia	Rm 1.25	Thailand	Baht 1.00
Germany	DM 2.25	Mexico	Pes 3.00	Turkey	L 5000
Greece	Dr 1.25	Norway	Nkr 1.00	USA	\$1.00
Hong Kong	HK\$1.25	Netherlands	FG 1.00	USA	\$1.00
Iceland	ISK 1.25	Norway	Nkr 1.00	USA	\$1.00
Ireland	Re 1.25	Norway	Nkr 1.00	USA	\$1.00

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

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D 8523 A

Unemployment in Japan: a question of honour, Page 11

World News

Business Summary

S. African miners to discuss violence

Leaders of South Africa's 300,000 striking black miners agreed to meet the country's biggest mining house, Anglo American to discuss how to reduce rising violence in the week-long stoppage.

But Mr Cyril Ramaphosa, general secretary of the National Union of Mineworkers, vowed the strike would continue until all the miners' demands were met.

Starvation in Sudan

Some 440 people have starved to death in Sudan's southern province of Bahr al Ghazal, the Sudan News Agency (Suna) reported.

Lebanon car bomb

A car bomb killed three occupants of the vehicle and a 10-year-old boy at the roadside, near the south Lebanese town of Tyre, when an explosive charge ripped the car to fragments.

Indian drought

The Indian Government expects at least 15 million people living in rural areas to be put out of work by the drought affecting the country. There are shortages of water and fodder because of the late monsoon. Page 3

Levi decision delayed

The Israeli cabinet delayed decision whether to continue development of its Levi warplane amid pressure from Washington to scrap the costly project. It was the seventh time a decision on the jet fighter has been postponed.

Vietnamese refugees

Urgent talks between British government representatives and Peking have cleared the way for officials from Hong Kong to open discussions on how to repatriate thousands of Vietnamese refugees who recently arrived from mainland China. Page 4

Classless in Korea

Riot police in Seoul clashed with anti-government demonstrators who called for the release of political prisoners, higher wages for workers and democratic trade unions. Marchers were swiftly dispersed with tear gas when riot police moved in. Page 3

Grenade attack

Communist guerrillas attacked two police precincts in Bacolod, 300 miles south-east of Manila, with grenades and firebombs, killing two people and wounding at least four. It was the first attack on the city since the Communist insurgency began in the Philippines 18 years ago.

Colombo on alert

Thousands of police are to be moved into Colombo and troops will be put on alert after intelligence reports warned of planned mass protests against Sri Lanka's ethnic peace accord.

Emergency landing

An American Airlines Boeing 767 with 176 passengers on board made an emergency landing at Frankfurt airport when an engine caught fire 10 minutes after take-off. No serious injuries were reported.

Nagasaki march

About 5,000 people of Nagasaki, which was devastated by a atomic bomb in 1945, held an annual peace march calling for the abolition of nuclear weapons.

Khartoum flies home

Pakistani politician Abdul Ghaffar Khan returned home to Pakistan after he spent several months being treated for a heart ailment. He was in a state of semi-consciousness after slipping into a coma last month.

Solidarity services

Solidarity leader Mr Lech Wałęsa attended services marking the seventh anniversary of strikes which launched the independent trade union in Poland.

UK retail sales show strong gain in July

UK RETAIL SALES growth may be accelerating, the latest Confederation of British Industry/Financial Times survey shows. Sales of leading retailers for July surpassed expectations, and August figures are also likely to be strong. Page 12

EUROPEAN Monetary System: Pressure increased in the region last week as the Danish krone continued to fall and replaced the Belgian franc as the weakest currency. The Bank of Italy was reported to have sold D-Marks for lire during the week, and although the French franc remained at the top of the table, the sudden weakness of the D-Mark increased speculation about a possible abandonment. Late September, after the IMF/World Bank meeting, it is likely that Iranian-sponsoured saboteurs will be responsible.

Meanwhile, the two huge explosions which ripped through a big Saudi Arabian gas liquefaction plant on the Gulf coast just north of Bahrain on Saturday prompted speculation in the region that Iranian-sponsoured saboteurs were responsible.

The Saudi authorities were swift to discount the possibility of sabotage, saying that a minor fire at the Ras al-Jinzah plant belonging to the Arabian-American Oil Company (Aramco) was caused by an "electrical fault".

However, Mr Ali Akrar Rashedan, the speaker of the Iranian parliament, expressed approval of those accusations, attributing them to an intervention by God following the Mecca riot two weeks ago, in which 275 Iranian pilgrims are reported to have died.

Speaking to education officials in Tehran yesterday, Mr Rafsanjani made clear that Iran regards the planting of mines as its main weapon to harass foreign shipping.

Iran is widely presumed to have been responsible for lay-

Tehran threatens to launch attacks on Gulf pipelines

BY OUR FOREIGN STAFF

THE CONFRONTATION between the US and Iraq took an ominous turn yesterday as Tehran extended a threat to all Arab oil exports from the Gulf region, including those carried by pipeline, and the US vowed to stand up to what it called an intimidation.

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Several more mines were found off the coast of the United Arab Emirates outside the Gulf yesterday following a mine explosion on Saturday which destroyed the supertanker Suez. Six people on board the 156-foot Anis, including the British captain, are missing, feared dead, which occurred in an area used as a staging post for ships entering the Gulf, near where a US-owned supertanker, the Texaco Caribbean, was holed by a mine last Monday.

To counter the threat from mines, a US transport ship, the Comodore, has been sent to the Gulf carrying eight Sea Stallion mine-hunting helicopters. Four British and two French minesweepers are also on the point of departing for the Gulf to assist British and French warships in the region, and Britain is negotiating with Oman and the UAE for support facilities for its ships.

Iran, which blames the US for planting mines outside the Gulf, also said yesterday that it had started minesweeping operations in the Gulf of Oman.

In a fresh threat of retaliation

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In a fresh threat of retaliation

Steps urged to liberalise high tech trade with East bloc

BY LOUISE KEEHAN IN SAN FRANCISCO

US ELECTRONICS industry groups, supported by US senior diplomats and State Department, are pushing major revisions of US and CoCom control regulations for microcomputers and related equipment to endow them with a more dramatic effect on pipelines to export their oil. Threats to strike either Iraq's oil line through Turkey or the pipeline of Yarbo could intensify concern about a possible escalation of the Gulf war in the oil market.

On Friday, President Reagan's chief envoy to Central America, Mr Philip Habib, resigned abruptly after his request to travel to the area was turned down.

Mr Shultz - who favoured a lead role for Mr Habib, one of the US Department's most experienced diplomats - was overruled by the White House, according to several reports.

The US industry proposals go much further than the CoCom "liberalisation" moves revealed last week.

While CoCom has agreed to allow exports of low-performance personal computers to the Soviet Union, the US proposals would open far more powerful machines.

US officials are now trying to find ways of protecting US security interests in the region symbolised by the US-backed Contra rebels in Nicaragua without scuttling an indigenous peace process.

Mr Shultz's discussions with senior US diplomats from five Central American countries - Honduras, Costa Rica, Nicaragua, Guatemala and El Salvador - will aim to reconcile these conflicts and to define a US diplomatic role in the next few weeks.

The Administration, which openly doubts the Sandinistas' commitment to reform, wants guarantees against Nicaragua reneging on an agreement and becoming a platform for Soviet Bloc power.

An important deficiency in the Central American peace plan - largely the work of President Arias of Costa Rica - is that it does not specifically address the issue of Soviet Bloc aid.

A second key issue concerns future US military aid for the Contras. President Reagan, in a separate peace plan drawn up with Mr Jim Wright, Speaker of the House of Representatives and Texan Democrat, agreed to withhold a request until after September 30, when the current \$100m is due out.

The White House says this commitment stands, but conser-

Continued on Page 12

US confusion over Central America plan

BY LIONEL BARBER IN WASHINGTON

MR GEORGE SHULTZ, US Secretary of State, is to meet today with US ambassadors from Central America amid growing confusion over whether the Reagan Administration supports diplomatic efforts to endow these conflicts and to define a US diplomatic role in the next few weeks.

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The investigation, which Mr Hager said could be "long and complex," is something of an embarrassment to Drexel Burnham, which is at the centre of a lengthy investigation by the Securities and Exchange Commission and the Justice Department into possible insider trading.

The highly successful and aggressive firm, which has underwritten more than \$200m in securities for such cash-rich operators as Baltic, Golden Nugget, Caesar's World and Holiday, is the first investment bank to be required to obtain a commission licence.

Drexel Burnham, which at first argued that it was adequately regulated by the SEC, submitted to the inquiry last Wednesday.

"They require licences for any company that does business that may be licensed, whether it supplies chips to the hotel or slot-machines in the casino," said Mr Hager.

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Scandinavian telecom to launch data network

BY DAVID THOMAS IN LONDON

THE Scandinavian telephone authorities are setting up what is believed to be the world's first transnational telecommunications service.

This could pave the way for a major expansion of telecommunications authorities in all the main European countries.

Both projects concern management networks, at the heart of the convergence between telecommunications and computing.

These are private lines used by large companies for data traffic. They are mainly in-house at present, but are increasingly being used by companies to communicate with customers and suppliers.

The move by the telecommunications authorities into this area will pitch them into head-to-head competition with large computer companies such as IBM, Electronic Data Systems, a subsidiary of General Motors, and Geac, a subsidiary of General Electric of the US.

GENERAL MOTORS expects to sign its joint venture with Ima, the Japanese vehicle manufacturer, aimed at revitalising the company's troubled plant at Luton, north of London, late next month or early in October.

BRITISH TELECOM is losing its share of both the business and the domestic telephone market, says MZA marketing consultancy.

UK Government is being urged to scrap the statutory national dock labour scheme. Page 4

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OVERSEAS NEWS

Richard Gourlay reports on the plight of those living in Manila's worst urban squalor

Ekeing out a living on Smokey Mountain

WHILE PRESIDENT Corazon Aquino raised the curtain recently on Philippine democracy when she opened the new Congress, some of the 25,000 people who live off Manila's largest rubbish dump were already starting to lobby.

Only tight security prevented them from taking carts stacked with rotting garbage to the Congress building. Their message to a Congress, that has just been instructed to come up with a land reform programme within 90 days, was not to forget the urban poor. But they insist that the government help with "on-site development" and does not try to move them away from their livelihood.

In a city where squatting is widespread, Smokey Mountain is the worst example of urban squalor. It is estimated that of the 10m people of Manila there are about 2.2m squatters on land for which they have no title.

For the inhabitants of Smokey Mountain their livelihood is other people's rubbish. Last month when the Metro Manila Commission refused for four days to pick up the city's garbage because the mayor had not paid its bills, people in Smokey Mountain were more than usually worried.

It meant the loss of 200 garbage trucks a day, and to the scavengers where there is muck there is brass.

Broken glass fetches about 1 US cent a kilo, electrical wire 6¢ cents a kilo, cans and plastic about the same.

On a good day, explains Mr Alex Caballero, the chairman of the People's Council of Smokey Mountain, a man, woman or one of the 11,000 children below the age of 11 could earn \$1.25. However, to them it is home.

"I feel very good here. We can eat three meals a day — we even eat between meals," said 64-year-old Mr Magdaleno de la Cruz, who is a fisherman in the village that once stood on the 10-hectare site that is now Smokey Mountain. The fisherman-turned-scavenger-turned-carpenter,

who now runs a rickety store selling cigarettes and sweets, will never move away.

When the Marcos Government in 1982 moved him to a house 30 miles from Manila he had no job and fell ill. He recovered only when he moved with his family back to the garage.

Little shifts lift the shacks that ring the 100-foot-high mountain above stagnant black water. Electricity, hot-wired from an overhead cable, runs bare lightbulbs and radios, but otherwise all appears temporary. Among the shacks there is a school put up mainly by the donations of visitors.

It walls proudly boast the first artistic efforts one usually finds in kindergarten. But instead of castles and ships, their pictures show the only environment the children know, a brightly coloured mountain, smoking.

When there is no rain, the mountain smokes from spontaneous combustion which produces a poisonous methane. When there is rain, the smoke subsides, but the surface oozes bubbles noisily, emitting the same noxious fumes.

On a distant edge of the dump, like gulls in a ploughman's furrow, the scavengers pick over the rubbish that is pushed around by the government's bulldozers.

Garcia nationalisation plan strains ties with private sector

PERUVIAN PRESIDENT Alan Garcia's plan to nationalise private banks has strained his carefully-built relationship with the private sector and may deepen many of the problems it was proposed to solve, Reuter reports from Lima.

Mr Garcia's plan has been endorsed by organised labour and pleased his major political opposition, the United Left.

But most private sector leaders in Peru have condemned the plan, considered the most controversial domestic economic measure since land reform was instituted by a im-

populist military government in the early 1970s.

Mr Garcia has ruled out widespread expropriations of private enterprises, but industrialists remain worried that their turn may be next. Within the tiny elite of Peru, many of the bankers are also captains of industry.

Analysts predict the mistrust will continue for the remaining three years of the charismatic 38-year-old president's term, increasing capital flight and dissuading domestic investment that helped Mr Garcia boost Peru's growth rate to an im-

pressive 8.7 per cent his first year in power.

"There's no question that this is going to be depressing for investment and cause people to buy dollars," said Mr Richard Webb, a finance analyst and former Central Bank president. "The measure was a response to political difficulties but political difficulties are going to grow."

The nationalisation plan is being discussed by Congress, where Mr Garcia's American Popular Revolutionary Alliance Party (APRA) majority is almost certain to approve

it. He has ruled out the expropriation of foreign banks.

Private investment was already slowing when the nationalisation was proposed.

Mr Garcia's early economic success was partly based on his ability to convince businesses that the left-of-centre APRA, which they traditionally mistrusted, would provide a good investment climate.

If private sector opposition causes a sharp drop in private investment, production losses could hurt jobs and make it difficult for Mr Garcia to deliver on his promise

to use the nationalisation to redistribute national wealth, analysts say.

It would be difficult to force industrialists to produce without greater government controls or business expropriations, a measure several parties of the IU coalition have sought.

On Peru's political tight-rope, the open courting of the private sector with cheaper, more accessible dollars, looser import controls and less taxes has also incurred political costs — opposition from organised labour and the IU.

Khomeini link in sensitive trial

A RELATIVE of the chosen successor to Ayatollah Ruhollah Khomeini went on trial in Iran at the weekend on charges of murder, kidnapping and plotting to topple the government, AFP reports from Tehran.

Mehdi Hashemi, former head of the Global Islamic Movement that is in charge of exporting the Iranian revolution, was also charged with weapons smuggling, according to the Islamic Republic News Agency.

After his arrest, the government claimed Hashemi had built up caches of cyanide and booby-trapped pens, shoes and remote-controlled model airplanes to assassinate opponents.

An eight-count indictment was read during the first day's

proceedings in a special Moslem court in Tehran, the Iranian agency said in a dispatch monitored by Nicosia.

There was no indication how long the trial would last. Most of the charges carry the death sentence on conviction.

The arrest of Hashemi last October had clouded the political future of Ayatollah Hussein Ali Montazeri, hand-picked by Khomeini to succeed him after the 87-year-old patriarch died.

Hashemi's brother, who is also Montazeri's brother-in-law, runs Montazeri's office in the holy city of Qom, which Hashemi allegedly used as the US.

Iran said yesterday Afghan forces shelled an Iranian outpost and a customs building on their border last Friday, killing several Iranians, Reuter reports.

It added that Iranian diplomats in Kabul had protested to the Afghan government about the attack, demanding an explanation and compensation.

and confessed he abused Montazeri's confidence.

He was believed to have been arrested as part of a power struggle between allies of Parliament Speaker Hashemi Rafsanjani and Montazeri, who reportedly opposed contacts with the US.

Rafsanjani reportedly was the mastermind behind Iran's efforts to obtain weapons from the US.

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It added that Iranian diplomats in Kabul had protested to the Afghan government about the attack, demanding an explanation and compensation.

Competitors accuse South Korean line over freight rates

BY WILLIAM DAWKINS IN BRUSSELS

EIGHT EC shippers have complained to the European Commission that their freight rates are being unfairly undercut, in what is the first ever anti-dumping action attempted by the industry.

The companies involved claim that the major South Korean line, Hyundai Merchant Marine, is charging between 30 per cent and 40 per cent less than normal freight rates on southbound routes between EC ports and Australia.

They say their own freight rates and profits have been pushed down accordingly and that they are ill-placed to compete fairly against a South Korean group which benefits from substantial government subsidies.

They are making use of an EC regulation which came into force only last month, extending non-dumping regulations to the shipping industry. The new rule was agreed by member states last December as part of a major package of measures to liberalise the EC shipping industry and give it tougher protection against unfair trade

practices by non-EC competitors.

The next step will be for the Commission to decide whether to launch its own inquiry into whether to impose punitive levies on the South Korean line. A final decision could be taken within six to nine months.

Hyundai denied that it is trying to push its EC competitors off the European-Australian route.

It said the European lines had to compete in the open market like everyone else and added that its case would be vigorously defended when the Commission asks Hyundai Merchant Marine to produce a response.

The EC companies lodging the complaint are ABC Containerline of Belgium, Associated Container Transportation (Australia) and O Connell in the UK, la Compagnie Générale Maritime of France, East Asiatic Company of Denmark, Hapag Lloyd of West Germany, Lloyd Triestino of Italy, Nedlloyd of the Netherlands, and Compania Naviera Marisla of Spain.

SHIPPING REPORT

Industry strives to return to normal despite fears

BY NICK GARNETT

THE BRITISH Government's decision to commit mine-sweepers to the Gulf following the discovery of mines in waters previously considered safe should calm ship owners' fears after the incident early in the month with the Texaco Caribbean, shipbrokers said at the weekend.

This view was expressed, however, before the sinking of the supply ship, Anita.

The shipping industry was already showing strong signs of reverting to its normal pattern of behaviour once the immediate shock of the Texaco Caribbean was over.

Charterers have now returned to the market in some force. E. A. Gibson, the London brokers, said there were up to a dozen inquiries for very large crude carriers — ships of more than 200,000 deadweight tons — circulating on the market.

Many of these inquiries were from big North American charterers. The current rate for large

HK-China talks on refugees

By Kevin Hamlin in Hong Kong

URGENT talks between British Government representatives and Peking have cleared the way for officials from Hong Kong and Guangdong province to begin discussions on how to repatriate the thousands of Vietnamese refugees who have streamed into the territory from mainland China in recent weeks.

Senior Hong Kong officials will leave for Canton today for talks with Guangdong officials beginning tomorrow.

These will centre on Hong Kong's demands for the speedy repatriation of what it considers are illegal immigrants from China.

Many of the Vietnamese who have arrived in the territory during the past seven weeks have been resettled in China for more than seven years.

Hong Kong's delegation will be led by Mr Dick Clift, political adviser, and will also include principal assistant secretary for security, Mr Ken Woodhouse, and deputy director of immigration Mr Laurence Young.

Hong Kong's security forces have been under extreme pressure handling the flood of Vietnamese arrivals, and a senior Government official said last week that the territory's capacity to cope was "not very far from its limit."

More than 6,500 Vietnamese have arrived from mainland China in the past seven weeks, most of them from Guangdong province in southern China. They have taken to the high seas in small dilapidated boats after hearing rumours that resettlement prospects have improved.

Mr Robert Upton, secretary for security, said at the weekend that "the two sides should have little trouble in agreeing what needs to be done."

He added: "The Chinese authorities have throughout shown a very helpful and sympathetic attitude towards our problems. I see no reason to assume the talks won't be successful."

Problems verifying the identities of Vietnamese from China have in the past caused repatriation to take up to one year.

Meanwhile, a Government spokesman said that the New China News Agency, China's unofficial embassy in Hong Kong, informed it that Guangdong's provincial authorities are "taking intensive measures to stop the influx of former Vietnamese refugees from China into Hong Kong."

There were no reports of Vietnamese refugees from China arriving in Hong Kong yesterday.

Dai Hayward reviews poll that 'broke mould of New Zealand politics'

Lange pledges dynamic economy

MR DAVID LANGE, the newly re-elected New Zealand Prime Minister, said yesterday there would be no change in Labour's economic policies which he said had been firmly embraced by voters.

But opposition National Party leaders, faced with a weakening of their vote in the cities, seem set for a reassessment of their approach.

During the next three years Labour will produce "a dynamic economy" as well as provide the promised reforms and improve services in health, education, and education, said the Prime Minister.

He anticipated that his policies would produce single-figure inflation by next March.

The Labour Government was re-elected on Saturday with the same majority — 15 seats — as in the previous Parliament but in a wildly erratic voting pattern it both lost and gained seats.

Some seats had a swing against the Government of up to 11 per cent, but in others there were swings of up to nine per cent towards Labour.

The Government saw its biggest fall in support in Labour seats, mostly working class areas where voters could safely show their concern at the effects of Rogernomics — the free market deregulated economy.

Both Labour and National each hold two of the seats still waiting on special votes to decide the final result.

The third and fourth party vote collapsed. The majority of New Zealand party voters who played a decisive role in Labour's 1984 victory appear to have switched to Labour on Saturday, especially in seats which mattered most.

The Government's economic re-orientation, obviously found favour with the more affluent. Support for Labour increased dramatically in wealthy city

Ransacked embassy to reopen in Tehran

BY TONY WALKER IN BAHRAIN

SHEIKH Zayed bin Sultan al-Nahayan, ruler of Abu Dhabi, met President Hafez al-Assad of Syria in Damascus yesterday in what appeared to be a fresh effort by Gulf states to persuade the Syrian regime to mend fences with Iraq and drop its support for Iran in the Gulf war.

The official Syrian news agency said their talk covered latest developments in the Gulf, and Sheikh Zayed, who is also president of the United Arab Emirates, said he was aiming to bolster Arab solidarity.

Well-placed Western and Arab officials in the Middle East believe the conservative Gulf states are trying to build on recent signs of reconciliation, following a secret April meeting at an airbase in the Jordanian desert between Mr Assad and President Saddam Hussein of Iraq. But these officials say that the reconciliation process is "extremely fragile."

More details have emerged recently about the April meeting. The Syrian and Iraqi presidents are understood to have held about 20 hours of discussions spread over two days and achieved a measure of understanding on some of their differences, but there was no breakthrough.

The fact, however, that a meeting took place at all and that such extensive discussion was held — some of it about arcane disputes between rival Syrian and Iraqi wings of the Arab socialist Baath party — was seen as a step forward. It was also seen as a diplomatic success for Jordan's King Hussein who brought them together for the first time in five years.

Syria's price for a rapprochement with Iran while at the same time seeking greater room for manoeuvre in its attempts to shore up its Arab relationships.

If, however, Iran were to carry out its threat to attack a moderate Gulf state such as Kuwait over its support for Iraq, then Arab pressures on Syria to abandon Tehran would be almost impossible for the Damascus regime to ignore.

FDP in Hamburg coalition

THE West German Social Democratic and Free Democratic Parties (SPD and FDP) have agreed to form a government in the state of Hamburg, the first such coalition in West Germany for four years, Reuter reports from Hamburg.

The agreement, late on Saturday night, ended three months of SPD attempts to form a government with the various parties which took part in the Hamburg Senate (parliament) elections on May 17, the longest such negotiations on record in West Germany.

Defeated opposition leader Jim Bolger said Labour won because the "tolerance of New Zealanders to absorb pain is greater than National had anticipated."

Although Mr Bolger's performance during the campaign will probably ensure he retains the leadership for at least another year, there are already calls for widespread changes from disappointed National Party officials.

With the big gains made by Labour in the big cities and provincial cities, they realised there is a great danger of National being reduced to only a country party.

Danes in bid to end strike

By Hilary Barnes in Copenhagen

PRIME MINISTER Poul Schlüter yesterday asked the speaker to recall the Denmark Folketing (Parliament) from its summer holiday tomorrow, when the Government will table legislation to end a four-month strike of Government computer staff.

If the Prime Minister said that the strike is allowed to continue, it will spread to areas through the public administration.

There is speculation that the Government will use the opportunity to announce a general election in September, but nothing that the Prime Minister has said confirms this.

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OVERSEAS NEWS

Israeli rivals join to stave off decision on Lavi

BY ANDREW WHITLEY IN JERUSALEM

ISRAEL. Prime Minister Yitzhak Shamir and Foreign Minister Shimon Peres yesterday temporarily buried their mutual political animosity, and joined forces to block an impending decision by the Israeli Government to cancel the controversial Lavi combat aircraft.

With the Cabinet meeting for the seventh time in recent months to try to settle the fate of the home-grown supersonic aircraft, opponents appeared to have mustered a 13-11 majority. But against the wishes of the two party-chiefs they were unable to bring the issue to a vote.

In a clearly tactical play to avoid defeat, the Labour and Likud leaders agreed between themselves to postpone a decision for a fortnight — presumably in the hope of finding a compromise which could win over votes in the meantime.

The solution, thought out by these two traditional political rivals, involves injecting an additional \$150m into Israel's current defence budget "to finish off" the project, which has already cost \$1.5bn. Cancellation would lead to the loss of thousands of jobs in

Indian drought expected to put 15m out of work

BY JOHN ELLIOTT IN NEW DELHI

THE INDIAN government expects at least 15m people in rural areas to be put out of work by the drought which is covering a large part of the country because the animal south-west monsoon is nearly two months late.

This was announced by Mr Rajiv Gandhi, the Prime Minister, last night in a BBC radio phone-in which marked celebrations over the weekend of India's 40th anniversary of independence.

"We now have the strength to see the drought does not become a famine as it did before independence," Mr Gandhi said, referring to the country's buffer stocks of 24m-28m tonnes of rice and wheat. But there were already shortages of water and fodder, and the drought would affect people's ability to work.

He said that a rough government estimate put the number that would be out of work at 15m. But economists estimate that the cumulative effect of the drought in rural areas could be far larger.

Nine people were killed over the weekend in the troubled northern state of Punjab as India celebrated its 40th anniversary amid tight security, fearing a major terrorist attack by young Sikh extremists.

In his annual independence day speech on Saturday from

Seoul protesters demand release of prisoners

BY RICHARD GOURLAY IN SEOUL

RIOT POLICE in Seoul have clashed with anti-government demonstrators who chanted anti-American slogans, called for the release of political prisoners and backed worker demands for higher wages and democratic trade unions.

About a thousand marchers took to the streets after a rally on Saturday, calling for the removal of the 40,000 US troops stationed in the country, but were swiftly dispersed with tear gas by riot police.

Earlier, about 10,000 demonstrators met peacefully after the government failed to persuade opposition groups to call off the rally. Demonstrators and anti-government Buddhist monks made similar demands for political reforms in Seoul yesterday.

The rallies followed weeks of labour unrest that have closed down much of South Korean industry either directly through strikes or because supplies of components have been cut off. There appeared to be some signs that the number of work stoppages had peaked, with management agreeing to many of the workers' demands.

Although the demonstrators linked their support of worker demands with the release of political prisoners, the recent

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FEDDERS CORPORATION

Roderick Oram in New York searches for an ancient Maya prophecy and finds modern mayhem

Hosts of hummers descend on sacred Central Park

BLAME New Yorkers if the world failed to enter an age of enlightenment at noon Greenwich Mean Time yesterday. It was all very well for Mayan Indians to fix the date thousands of years ago, but they would never have hoped that citizens of this city, the wittiest flower of modern civilisation, would stick to the exact time.

However, the latest postponement is bound to exacerbate the Reagan Administration, the principal financiers of the Lavi.

In recent weeks the US has been exerting considerable pressure on its ally in favour of scrapping the expensive aircraft and purchasing more F-16s in its place.

Few Israeli politicians are anxious in a pre-election year to incur the electoral displeasure of New Yorkers who will react to cancelling the Lavi, regarded by the public as a large

as both a technological triumph and a symbol of the country's independence and strength.

This was apparently what was in the Prime Minister's mind when he told the coalition cabinet yesterday that a vote against the aircraft "will be a blow to our self-respect. The people will view it as a tragedy."

Moreanguine was Mr Peres, who indicated that there would be no panic if they had to reach a decision. "What we have today we'll have in two weeks' time," the Labour chief told journalists after the six-hour meeting.

PRI picks presidential contenders

BY WILLIAM ORR IN NEW YORK

MEXICO'S ruling Institutional Revolutionary Party has for the first time officially identified candidates for its presidential nomination, in a cautious step towards the formalisation of its controversial candidate selection process.

In a terse announcement late

last week the PRI executive committee listed its "pre-candidates" in alphabetical order: Mr Ramon Aguirre Velazquez, the appointed mayor of Mexico City; Mr Manuel Bartlett Diaz, the Interior Minister; Mr Alfredo del Mazo Gonzalez, the Energy and State Industries Minister; Mr Sergio Garcia Ramirez, the Attorney General; Mr Miguel Gonzalez Ayala, Education Minister; and Mr Carlos Salinas de Gortari, the Minister of Budget and Planning.

There were criticisms later by politicians and businessmen that he had failed to rise to the occasion and had rambled on.

Hundreds of security guards, many carrying guns, surrounded the Red Fort on Saturday in one of the tightest security operations ever mounted. Mr Gandhi stood behind a bullet proof screen flanked by plain clothed guards.

The security precautions will continue because young

extreme Sikh leaders, who appear to have taken control of the militants' movement, are expected to try to make a major strike soon.

On earlier performances, it was unlikely that they would have been able to break through the security operations over the weekend. But it is equally unlikely that the security forces will be able to maintain a sufficiently strict vigil to stop a major attack somewhere soon.

Alfonso denies reforms aimed at re-election

BY TONY COOMBE IN BUENOS AIRES

PRESIDENT Raúl Alfonsín of Argentina will not seek re-election when his mandate expires in 1989. He said the government's proposed constitutional reform was not aimed at his re-election, as has been widely suggested.

After mid-term elections next month, the government's political priority is constitutional reform, which could involve creating a new constitutional assembly by March or April.

According to President Alfonsín, one reform will be to give more power to congress and less to the president. A prime minister would be created.

The ruling Radical Party has no clear alternative to President Alfonsín and it is thought he will stand for Congress to become Prime Minister, offering the presidency to the opposition Peronists.

Explosives found in gold mine hostel, Anglo claims

ANGLO AMERICAN, South Africa's biggest mining company, yesterday said security officers found explosives in a gold mine hostel which they searched after a clash in which 24 black strikers were injured, agencies report from Johannesburg.

With violence rising in the week-old stoppage by about 300,000 gold and coal miners, leaders of the National Union

of Mineworkers met yesterday in closed session to discuss tactics against what the union sees as increasingly harsh efforts by management to break the strike. More than 220 miners reportedly have been injured and at least 200 arrested during the country's largest legal strike ever.

According to Anglo, mine security officers at Vaal Reefs, a gold mine 100 miles southwest of Johannesburg, entered a

hostel on Saturday to investigate reports that strikers were holding hostages. It said the security men "came under repeated attack by a mob and were forced to retreat with tear gas and rubber bullets. "No hostages were found, but a quantity of explosives and a petrol bomb were discovered," the company said.

Neither side has backed down in its basic pre-strike position in a dispute over wages and conditions. The NUM demands a 30 per cent wage increase plus improved benefits such as danger pay. The Cham-

ber of Mines, which groups the six main mining houses, has offered pay increases of up to 23.8 per cent.

Anglo, which produced 38 per cent of South Africa's gold last year, has been the most seriously affected by the major mining houses since the strike against the country's dominant industry began. Anglo has threatened permanent closures of several marginally profitable gold and coal mines if strikers do not return to work by tomorrow.

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UK NEWS

Inland Revenue pensions plan 'unworkable'

BY ERIC SHORT

IN HIS Budget this year, the Chancellor of the Exchequer, Mr Nigel Lawson, announced a further proposal on pensions to go with the changes brought about by the 1986 Social Security Act.

From October, employees in company pension schemes will be able to make individual arrangements to pay extra contributions to boost the benefits from their scheme.

At present, such employees can only obtain extra benefits through an Additional Voluntary Contribution (AVC) scheme, arranged by their company.

The introduction of what is known as Free Standing Additional Voluntary Contributions (FSAVCs) was intended to be another development in the Government's strategy to give people a wider pensions choice.

The gloss was taken off the proposal, however, when the Chancellor said that the benefits from an FSAVC had to be taken as pension not cash.

It received widespread approval from all sections of the pensions industry and from employers, in contrast to the reception given to the changes in personal pensions.

No one seems to have informed the Inland Revenue, however, of the overall strategy.

A few weeks ago, the Superannuation Funds Office (SFO) of the Inland Revenue issued its draft rules for FSAVCs.

The SFO will discover this morning that everyone involved — employers, pension managers, life companies and intermediaries — consider that its proposals make FSAVCs completely unworkable. That is the unanimous conclusion of the various submissions to the rules that were sent to the SFO over the weekend.

The complex rules proposed by the SFO have one underlying purpose — that no employee should finish up with too much benefit at the time of retirement, given the generous tax treatment of both contributions and investment.

Whereas on the new-style personal pensions, the Revenue is prepared to accept self-certification from the employee that the limits laid down have been exceeded, the FSAVCs everyone but the employee is involved in the monitoring procedure.

And what a complicated set of procedures the SFO is proposing.

There is, for example, a series of checks to ensure that the employee does not exceed the limit of 15 per cent of earnings on all pension contributions — main scheme and AVCs.

Life companies and other providers of FSAVCs have to get details from the employer on pension scheme administration. The employer also has to inform the provider whether he has given those details to another FSAVC provider.

The submissions to the Revenue all say the requirement is completely unnecessary, but they also show it is a minor worry compared with the concern over another SFO requirement.

That is the normal requirement for company pension schemes that the overall provision from all sources — the main scheme and any previous schemes or AVCs — must not exceed the Inland Revenue limits — the ultimate limit being that the pension should not exceed two-thirds of earnings at retirement.

The SFO is requiring the employer to certify for any interested employee the maximum contribution he can make to FSAVCs — not only at outset but at three-yearly intervals.

That is a virtually impossible task at the outset, since company pension benefits are salary-related, while FSAVCs operate on what is known as a money purchase basis.

The contributions paid by the employee are invested and, at retirement, the accumulated

Unions 'as well off now as 10 years ago'

By Our Labour Editor

BRITAIN'S trade unions are in 'remarkable' financial health even after substantial losses of membership, according to an unpublished Government study.

The study, carried out for the Department of Employment, finds that, in the main, trade unions in the UK are as well off now as they were 10 years ago — even though membership has fallen by 3.2m since 1975.

The research report, by Dr Paul Willman from the London Business School and Dr Timothy Morris from the Henley Management College, is the first systematic study of British trade unions' financial circumstances carried out since 1970.

Generally, it is believed that the heavy membership losses suffered by unions in the 1980s have led to considerably tighter finances, which have helped improve the employer's assumptions.

But the Department of Employment study uses detailed financial information across a 10-year period to 'convey a picture of remarkable financial health overall.'

The report says that mainly, unions were no less well off in 1985 than in 1975; the net worth of unions has fallen slightly in real terms, but assets are higher.

'Across the decade unions have managed to raise real income from subscriptions and investments consistently, although their expenditure has tended to keep pace.'

The authors say that 'much has been said about unions "going broke" and the Trades Union Congress itself, which we did not include in our sample, may be less dependent on subscriptions and instead have filled their financial difficulties with recent difficulties rather well.'

It finds that many manual unions with a rich asset base have dealt with declining membership in part by becoming less dependent on subscriptions and instead have filled their financial gaps with investment income.

The report's conclusions also cast doubt on the strategy now being adopted by unions of a greater concentration on recruiting new members as a way of trying to ensure the union's future survival and growth.

It says instead that particularly at times when real union incomes are rising as membership falls, then concentrating on improved services to members may have been a more profitable strategy than recruitment activity.

The survey suggests that many of the unions which have been hit hardest by membership loss, such as the ISTC steelworkers union, may now be among the most financially secure, while unions which have been adding members, such as the Royal College of Nursing, are among the least well-off.

The move at Midland represents a further attempt to exploit the clearing banks' divisions following the collapse of joint national pay bargaining and the move by Lloyds to pay a 7 per cent increase.

Midland, which left the national negotiating structure last year, has offered a deal tied to regrading which is said by Biffu to be worth 5 per cent to most staff. As at Barclays and NatWest, the union is demanding parity with the Lloyds settlement.

Midland has come in line with the other three banks on London al-

Tighter controls expected for urban development corporations

BY HAZEL DUFFY

TIGHTER controls over urban development corporations (UDCs) are expected to be urged on the Government by the National Audit Office (NAO), the parliamentary watchdog on public spending.

Concern is likely to be expressed by Sir Gordon Downey, comptroller and auditor general, when the report is published early next year, that control has been too lax over the activities of two UDCs currently being studied. This is particularly the case in London Docklands, where some £400m of public money has been spent so far.

The study being carried out by the team of parliamentary auditors is the first independent assessment of public spending in the UDCs since they were set up in London and Liverpool six years ago.

The NAO will be anxious that its recommendations be accepted in time for the Department of the Environment, the sponsoring department for the corporation, to adopt more stringent controls in the four new corporations which are now getting underway — Trafford Park,

near Manchester, Tyne and Wear and Teesside in the north east and the Black Country, in the Midlands.

Another has been set up in Cardiff by the Welsh Office.

The corporations are now a major plank in the Government's urban renewal programme and more are planned by Mr Nicholas Ridley, Environment Secretary.

The corporations are managed by teams appointed by boards of directors appointed by the Environment Secretary. Controls under this two-tiered structure — similar to the Newtons Development Corporation — risk being too remote from the centre, unless they are strictly monitored.

The parliamentary auditors are also concerned about more specific aspects of the operation of the UDCs. For example, the chain of control in the authorisation of land disposal and the way in which the selling price of the land is arrived at appear not to be satisfactory.

The London Docklands Development Corporation is likely to be criticised for having made too high

a profile of its marketing campaign and somewhat extravagant claims for the amount of private sector investment that it has attracted in relation to public money.

Merseyside Development Corporation, on the other hand, has adopted too low a profile in its approach to getting private sector investment.

The Government is drawing up performance indicators for the new corporations. These will include the private-to-public investment ratios, and the number of jobs created.

The NAO, however, will point to the need for these indicators to be monitored very carefully if they are to give any meaningful indication of how effectively public money is being spent.

For example, it is not enough to make claims for job creation without showing whether they are genuine new jobs, or transfers of employment into the UDCs from outside.

The Commons Public Accounts Committee will almost certainly follow up the NAO report with its own investigation next year.

Liberal chief under pressure to clarify stand on leadership

BY LISA WOOD

MR DAVID STEEL is coming under increasing pressure from a handful of senior party members to make clear whether he is prepared to resign the Liberal leadership on the completion of a merged Alliance party.

Such a confrontation, two weeks away from the Liberal's annual conference, further muddies the water in the debate between the Liberals and the Social Democratic Party over a proposed union.

In addition, Mr Robert Madlen, the MP for Caithness and Sutherland, who has made a surprise bid for the SDP leadership, let it be known yesterday that he would not be a pushover on policy in talks with the Liberals.



David Steel

He continued: "Any distraction and leadership is not an issue on the Liberal Party — away from the central issue will only serve to get the two debates muddied up and would do the move towards a merged new party a considerable disservice."

Asked about leadership of a new party, Mr Ashdown said he thought Mr Steel would be in an unacceptable position if he wished to be the leader.

Criticism over Mr Steel's handling of the proposed merger has been bubbling since he made the call abruptly after the general election. In addition, it has been fuelled by hints from Mr Steel that he perceives Mr Likely successor within the parliamentary party.

However, prominent Liberals

such as Mr John Pardoe and Mr Michael Meadowcroft, two former Liberal MPs, denied that there was an organised effort to get rid of him.

Mr Pardoe, the former Liberal

MP and head of the Alliance campaign at the last election, said: "It looks as if there is a concerned effort to get rid of Mr Steel. Nothing

could be further from my thoughts.

It would be reasonable for him to hang on until the merger talks have been completed."

Mr Meadowcroft said: "Ten years

is a good span as leader for anyone.

David should get the new constitution into being and let it settle down."

He said it would be better if a new leader were in position for the next general election.

Mr Richard Wainwright, the former Liberal MP and one of Mr Steel's fiercest critics, said: "What is needed is a leader with a somewhat more prophetic approach, rather than a fixer."

Other Liberals yesterday called for concentration on the creation of a new party.

Mr Paddy Ashdown, Liberal MP for Yeovil, tipped by some to be the party's future leader, said on the BBC programme *The World This Weekend*: "At this point it is very important that everybody concentrates fiercely on the issue, which is the creation of the new party."

Mr Maclean's office indicated yesterday that in any merger talks it would be putting over SDP policies including some particularly developed by Dr Owen, including defence, the social market economy and poverty in a "sharp and robust manner."

Strike vote may follow Midland Bank pay talks

BY DAVID BRINDLE, LABOUR CORRESPONDENT

MEMBERS of the Banking, Insurance and Finance Union (Biffu), at Midland Bank are to be balloted on strike action if the bank fails to improve its pay offer of at least 5 per cent.

The action vote is being planned by Biffu after an earlier ballot, described by the union as consultative, produced a vote at Midland of only 46 per cent to reject the offer and take sanctions. However, that ballot took place before Lloyds paid 7 per cent.

Mr Steve Gamble, Biffu's assistant secretary, said yesterday: "After Lloyds made its move, we had produced a vote at Midland asking for their ballot papers back so they could change their votes. We're pretty sure the mood has hardened."

Midland said yesterday its offer compared well with those of Barclays and NatWest and had been made in spite of its need in recent months to make provisions of £916m for Third World debt, to make a £700m call on shareholders and to raise £380m through disposal of its Scottish and Irish subsidiaries.

The ASTMS leaders say they accept the need for a reassessment of union strategy and organisation but take issue with some of Mr Willis's ideas.

Principally, they say, the concept of designated organisation areas for unions to have a clear run at non-union companies is "not in the least practicable".

The ASTMS leaders say they accept the need for a reassessment of union strategy and organisation but take issue with some of Mr Willis's ideas.

As the study accepts, most unions are not there to make money. Instead, it says that many appear to accept considerable financial penalties in pursuit of policy objectives.

However, it adds that a "minimum level of net worth and solvency is necessary in order to maintain independent existence." Overall, it finds that unions have fared less well in increasing their total wealth than their subscription income.

The overall union figures show considerable real increases in membership and investment income, and in total union net worth (i.e. assets less liabilities) despite real membership decreases.

The study uses its results to conclude that the unions are generally in good financial health, though it accepts there are difficulties in dealing with the financial health of the unions.

The study suggests that a number of recent industrial relations developments have focused attention on union finances. These include the loss of members, government legislation, several lengthy and expensive industrial disputes, and new packages of membership benefits being developed by some unions. In addition are recruitment drives which raise internal union questions about the relative costs and benefits of pursuing the goal of new members.

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TUC leaders' reform plans 'flawed'

By Our Labour Correspondent

LEADERS of ASTMS, the white-collar union, have described as "flawed" the radical proposals for organisational change among unions put forward by Norman Willis, Trades Union Congress (TUC) general secretary.

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Call for controls on development bodies expected

By HAZEL DUFFY

TIGHTER controls over urban development corporations are expected to be urged on the Government by the parliamentary Audit Office, the independent watchdog on public spending.

Concern is likely to be expressed by Sir Gordon Downey, Comptroller and Auditor General, when the report is published early next year that control over the activities of the two UDCs currently being studied has been too lax. That is particularly the case in London Docklands, where some £400m of public money has been spent.

The study by the team of parliamentary auditors is the first independent assessment of public spending in the UDCs since they were set up in London and Liverpool six years ago.

The NAO will be anxious that its recommendations should be accepted in time for the Department of the Environment, the sponsoring department for the corporations, to adopt more stringent controls in the four new corporations — Trafford Park, north Manchester; Tyne and Wear; Teesside; and the Black Country — that are now getting under way.

Another has been set up in Cardiff by the Welsh Office. The corporations are now an important part of the Government's urban renewal programme, and more is planned by Mr Nicholas Ridley, Environment Secretary.

They are managed by teams appointed by boards of directors, who are appointed by the Environment Secretary. Control under this two-tiered structure — similar to the Newtowns.

Terrorism study group to launch fund appeal

FINANCIAL TIMES REPORTER

THE Research Foundation for the Study of Terrorism, believed to be the first permanent charitable educational trust to foster research into terrorism — particularly that aimed at business — is to launch an appeal for funds this week.

Professor Paul Wilkinson, chairman of the trustees and professor of international relations at Aberdeen University, says: "The need for in-depth, impartial research, together with disciplines as the law, international relations, criminology and technology has been apparent for some time."

One project the trust hopes to finance from the appeal is a comparison of trends in kidnapping and other forms of terrorism, drawing on data bases throughout Europe. Prof Wilkinson says: "In Latin America, Spain and Italy, for example, there appears to be a strong tradition of criminals kidnapping for money."

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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

Materials suppliers see peak in building

By Andrew Taylor

BUILDERS' MERCHANTS'

June sales figures confirm that the private house-building surge may have peaked this summer. A survey of members of the Builders' Merchants Federation, with annual sales of about £55m, says in its latest report that the sharp rise in house building in the first quarter may have levelled out.

The federation said its survey showed that building-material sales in the year to June had risen by 8.2 per cent. That was only marginally higher than the annual rate of increases recorded in April and May.

The Environment Department is to be criticised for having gone in for too high-profile marketing, and somewhat extravagant claims for the amount of private-sector investment that it has attracted in relation to planning. The Merchants' Federation, on the other hand, has adopted too low a profile in its approach to getting private-sector investment.

The Government is drawing up performance indicators for the new corporations. They will include the private-to-public investment ratios, and the number of jobs created.

The NAO, however, will point to the need for such indicators to be monitored carefully if they are to give an accurate picture of how effectively public money is being spent. For example, it is not enough to make claims for job creation without showing whether they are genuine new jobs or transfers into the UDCs from outside.

The Commons Public Accounts Committee will almost certainly follow up the NAO report with its own investigation next year.

UK NEWS

Janet Bush on the furious debate over Britain's economic prospects

High wage levels pose threat to exports

THE unease pervading London's financial markets since the morning of Mrs Thatcher's general election victory has centred on concern that its inflationary trends during recent economic growth are worsening and that the balance of payments is heading for a big deficit, if not this year then next.

Furious debate in recent weeks has concerned British industry's capacity to keep pace with buoyant domestic demand. If it cannot, upward pressure on goods prices might start to build in the first quarter may have levelled out.

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The Commons Public Accounts Committee will almost certainly follow up the NAO report with its own investigation next year.

when domestic demand was temporarily weak. It seems almost inevitable that when Britain's growth rate outpaces that of its trading partners, sustained competitiveness, import volumes, will come to rise.

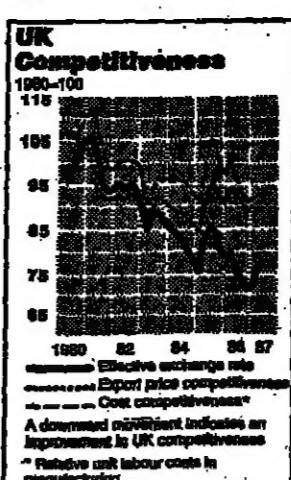
May's trade figures, and to a lesser extent June's, suggested UK companies were actually beginning to lose market share. The evidence suggests that, if anything, British industry is set to become less competitive.

The exchange rate is one important factor in determining competitiveness. In a recent memorandum, the Confederation of British Industry concluded that manufacturers were more concerned about exchange-rate volatility than interest-rate instability.

The tie win the confederation appears to be that industry can live with a sterling rate of below DM 5.00, but that manufacturers exporting to America are finding life difficult at \$1.60.

The Bank said in its bulletin that the 5 per cent appreciation in sterling this year had eroded some competitive gains made from last year's sharp depreciation in sterling.

However, the exchange rate is only one component of competitiveness. Indeed, Gert Sachs, the US securities house, believes sterling com-



petitiveness is now about the same as it was in an average since 1983, tending to undermine the widespread belief that Britain is unusually competitive for exchange-rate reasons at present.

The factor that appears to be of most concern to manufacturers now is that still high level of wage settlements being made by British employers. That is beginning to feed through to official statistics on

inflation, said yesterday: "Capital allowances made a fantastic impact on the timing of purchases."

If sales continue as they have been doing this year, it could offset last year's total.

In 1986 18,300 tractors were sold.

The pronounced geographic variation in sales already in evidence this year seems to be continuing.

In the first seven months of the year sales from one year to the next has been caused by the gradual phasing out of capital allowances.

In recent years this led to a jump in sales during the first few months of the year but now that allowances have been scrapped, buying has reverted to a pattern based on farming seasons.

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Tractor sales turnaround seen

By NICK GARNETT

BY OUR POLITICAL CORRESPONDENT

THE GOVERNMENT is accused today of discriminating against Britain's polytechnics and public-sector colleges by giving disproportionately more money to the universities.

Mr Derek Fatchett, the Labour Party spokesman on further education, claims that the polytechnics are being forced into "academic version of factory farming". He says that there is growing evidence of overcrowding, old and inadequate accommodation and the shortage of teaching facilities.

In a letter to Mr Kenneth Baker, the education secretary, he says while polytechnics and other public-sector colleges will take most students moving from A-level to third and fourth year, the universities are now moving students to courses of a wider range of courses. It is the universities that continue to enjoy the lion's share of resources.

However, the recent continuing high level of private-sector housing should underpin house builders' workloads into next year. Morgan Grenfell estimates that private housing completion will rise to about 160,000 this year compared with 175,200 last year and 161,300 in 1985.

The broker forecasts that next year about 170,000 private houses will be completed, compared with the same level as last year.

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He says there is an estimated £160m required to remedy deficiencies in the provision of information technology studies at colleges.

the Department of Education and Science is blocking funds for such work.

He cites inadequate levels of spending at polytechnics as far apart as Bristol, Liverpool and Leeds, and the Royal Northern College of Music.

In his letter to Mr Baker he says: "Polytechnics are not being forced into 'academic version of factory farming'."

He says that some colleges are now moving students to courses of a wider range of courses. It is the universities that continue to enjoy the lion's share of resources.

He says there is an estimated £160m required to remedy deficiencies in the provision of information technology studies at colleges.

SDP chief Robert MacLennan is profiled by Our Political Staff

Backroom lawyer enters limelight

THE EMERGENCE of Mr Robert MacLennan, the 51-year-old MP for Caithness and Sutherland, as caretaker manager of the SDP recalls the saying that some men are born great, some achieve greatness and others have greatness thrust upon them.

For here is the archetypal backroom lawyer forced by the turmoil in his party into the political limelight, the architect of the SDP's constitution whose task now is to carry the party's standard into the delicate merger talks with the Liberals.

The idea of the gentle and hesitant Mr MacLennan would be playing this role would, a few weeks, even days, ago, have been laughed out of court. He is, however, finding his feet and his 21-year parliamentary career is not remembered for star performances at the front of the political stage.

It is very unlikely, although not impossible, that before nominations for the leadership close on August 27, either of the remaining diehard supporters of Dr Owen — Mrs Rosalie Barnes and Mr John Cartwright — will step forward to challenge the "deserter."

But his position appears invulnerable since — crucially — he has not renounced Owenite policies, notably on defence and the social market economy. The key to Mr MacLennan's approach to the merger negotiations — and it remains to be seen how easily acceptable he will prove to Liberals — is that his split with Dr David Owen came over the strategic wisdom of going into the political wilderness. He is not in the game of resurrecting policies that caused him to leave the Labour Party.

Mr MacLennan would prefer

a period of calm reflection after Dr Owen's resignation as leader and losing the membership ballot.

He is planning to make a tactfully considered speech to the party faithful at their Portsmouth conference at the end of this month. However, his characteristic agonising was brought to a halt at the weekend after the exhortations of colleagues such as Mrs Shirley Williams, the SDP president, and the party's co-founder, Mr Roy Jenkins.

He was born in Glasgow in 1936, the son of a prominent

position in an area where the person, not the party, is all important. At the last general election he had an 8,500 majority.

The existence of Donmerry as the biggest employer in his constituency has caused a serious policy difference with the Liberals over nuclear energy, which he has favoured more than the obvious reason of jobs.

In 1972, Mr MacLennan represented a Labour constituency spokesman over to the EC. His sole ministerial experience came as a junior minister in the Department of Prices and Consumer Protection under Mrs Williams in the 1974-79 government.

In 1981, he was one of the original Labour defectors to the SDP and became close to Dr Owen, although he voted for Mr. Jenkins for the leadership. When Dr Owen eventually took over as head of the party in 1983 he expressed his concern to the new leader about hostility towards the Liberals. He is currently the SDP spokesman on agriculture and fisheries.

Mr MacLennan has been variously described as "sly, fussy, verbose and lacking the stomach for tough political fighting." He now has the unenviable job of holding the SDP together knowing that Dr Owen is determined, rather than consider his position, to stamp as much of the SDP's policy and personality on to the merged new party.

Success, if not greatness,

depends on the new proposals for a further ballot of members early next year gives the go-ahead. However, there are not many who would speculate on his becoming the next leader. Mr MacLennan is simply the best man for the job in hand.

Revenue from historic sites at record £118m

BY DAVID CHURCHILL

HISTORIC buildings and gardens throughout England earned record £118m in 1986, according to figures published today by the English Tourist Board.

The board reports that revenue from historic buildings

admission fees were up 1 per cent last year, although admissions to government and private properties were down.

However, the board says the position has improved sharply so far this year, with visits to National Trust properties up by 10 per cent in the first six months of this year compared with the equivalent period last year.

English Heritage Monitor 1987, English Tourist Board, 4 Cromwell Road, London SW4.

Visits to National Trust properties showed an increase of 1 per cent last year, although admissions to government and private properties were down.

However, the board says the

THE BEST OF BRITISH AGAIN

Congratulations to British Airways
on their choice of engine to power their new fleet of

Boeing 767s - the RB211-524D4D.

It's the same engine they've chosen for
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service from 1989 onwards.

British Airways' choice launches this
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THE MONDAY PAGE

Fighting for the likes of them

IT'S not for the likes of us." That remark, carrying a weight of resentment, was made at a public meeting in London's docklands, held to inform local residents about plans for the Canary Wharf business centre. I judged that few of the audience took in much of what was being said; not because they could not, but because they would not. They did not want it because it was seen as an intrusion into a settled community, bringing them nothing in the way of employment, status or a better life.

They were right. The banking halls and offices planned for Canary Wharf assumed, in the main, an air of innocence from the City. The invaders would be the brightest graduates of the oldest universities, practitioners of the smooth and rough arts of banking, broking, dealing and lending; a few east end, wide boys and girls, certainly, but very few, one would guess, from the Isle of Dogs.

The "likes of us" are largely excluded from these worlds—by education, accent, class, social networks and, most of all perhaps, by the ingrained view that they are outsiders. If they tried to get in. And there is another element: these people were dockers, or had been. The docks had gone, but the bleak estates around the basins remained, put there to house a labour force which had neither labour nor force any longer, which could only cry out in the "community" hall on a cold and blustery night that what was being proposed was "not for the likes of us."

This is the last cry of a dying class. It was heard, too, more insistently, three years ago as the miners struggled to conserve not just their pits but their position in the labour movement and in the political scheme of things. It is not that dockers and miners cannot get different kinds of jobs, or that their sons and daughters will not move out of the communities and cultures which bred them. It is that the decimation of the industrial working class renders redundant the old socialist/labour movement project of that class dominating society through "its" party and "its" government.

The working class, at least as constituted by socialists and Marxists, can no longer be the



JOHN LLOYD

agent of change in industrial societies. It has to take its chances among a galaxy of competing groups, some claiming a greater morality than it does.

The collapse of the industrial workers as the main agent of historical change is the root cause of the crisis on the left. Among those who run left-of-centre parties and occupy ministerial posts in western democracies, there used to be a residual belief in the destiny of labour—especially in Britain, where the Labour Party was, and remains, tied to its pure strings. The excision of that view from the minds of all but the more romantic or starkly ideological has left a void where a mission should be and flounders, which characterise much of the left in Europe.

The question — in whose name are you acting? — cannot easily be answered by adherents of the left. If the working class has no imminent destiny and cannot, by achieving it, transform society, then the left is forced back on to a terrain of pragmatism.

It is clear that the Government has been able to speak to those who, while they define themselves as working class, do not say, like the dockers of the Isle of Dogs, that this or that is "not for the likes of us" but say instead, "I want some of that." It has delivered more trade union democracy and the ability to buy shares and council houses—popular, working

class reforms. In doing so, it has faced a Labour opposition inhibited by a residual loyalty to a corporate working class identity, which is being driven back more and more into

What does that leave? Fragments, of course, with the warring wings of the Alliance fighting over a contracting middle ground and a Labour Party turning this way and that to reorient itself. The latter is going for a policy package and presentational style which will achieve the double trick of being caring but credible, benign but business-like, pretty but pleasant—or whatever marriage of opposites can straddle the perceived concern of the voters.

The value of the left can be this: to enter uninhibitedly into the debate about what to do with and about the poor and the powerless; to articulate the internal desolations which the market tends to exacerbate, but which socialism—as practised in state socialist countries or in social democracies—does little to recognise, let alone alleviate.

In the first of these instances, it will have initially more questions than answers. The questions concern how far the poor need support and how far they can assist themselves through support. If it has a hope of remaining the party of public provision, it must become fully concerned with the efficiency of that provision.

In the second instance there can be little doubt that the disturbances of our times—anxiety, stress, loneliness, anger—will feature more on the public agenda. The making public, or politicisation, of these private dilemmas and tortuous lives will be the new political terrain of the later part of this century and into the next (in the west at least) fewer people seek refuge in religion.

It would, for example, be the desire of the dispossessed community now suddenly watching Canary Wharf being developed. It might derive some real authority if it told them that it is for the likes of them as much as for the Oxbridge prodigies; or, conversely, to tell the developers that this is not the place for them.

John Lloyd is editor of the New Statesman

KE MOST television stations and newspapers in the world the Daily Telegraph had the habit of calling President Reagan's Iran-Contra troubles Iranigate for short.

It does not do so any more. "I said we simply must not use the word Iranigate. It's a spurious and short form of misinformation," said Mr Conrad Black, the proprietor of the Daily and Sunday Telegraphs, who believes there is absolutely no comparison between the illegalities of the Watergate scandal and Mr Reagan's mistakes.

Mr Black is not the kind of newspaper owner who meddles in editorial content on a daily basis or who believes that newspapers are the playthings of powerful proprietors. But neither is he the disinterested absentee landlord he appeared to be when he first took a controlling interest in the Daily Telegraph in December 1985.

"I don't feel it is appropriate for me to intervene very much in the coverage of domestic (UK) affairs. On coverage of foreign matters I have no such compunction. I have made my views quite well known."

Mr Black, who is a passionate believer in the Atlantic Alliance, an "enlightened conservative" and an "unashamed and unambiguous" admirer of Mrs Margaret Thatcher. He also thinks that President Reagan is on balance an outstanding president, although a man of uneven abilities. When the Daily Telegraph carried a leader critical of the American bombing of Libya, the proprietor thought the position of editor, Mr Max Hastings, was mistaken.

"What I told Max was that the leader and the piece by Ferdinand Mount beside it were 'seriously falacious analyses of what really happened.' But I did not do it in any way that was intimidating or restricting to them," he adds.

Conrad Black is emerging as one of that small band of international newspaper publishers who can operate on both sides of the Atlantic. He invites comparison with his fellow citizens the late Lord Beaverbrook (legendary proprietor of the Daily Express) and the late Lord Thomson, the time owner of the Times, who came to power in Fleet Street in search of money, power and prestige.

Black says he recollects from Beaverbrook as a propagandist and to a lesser extent from Lord Thomson—the total businessman, little interested in what went into his papers—and adds that unlike them he is not looking for a peerage.

"I like London and am very pro-British, but I do not necessarily regard London as the centre of the political and cultural world... I am not a seeker after status here because I already have through being the principal shareholder in one of the country's important newspapers."

He may not be a Beaverbrook or a Thomson, yet the role of international newspaper proprietor is clearly one that Conrad Black relishes.

A heavy physical presence exudes resolution and a stream of forceful opinions on everything from Third World debt to 19th-century British prime ministers.

Why does he so admire the British Prime Minister? "I said to her the other day I thought the revolution she had wrought was more profound and beneficial by far than the two episodes in British history that enjoy that description."

Based on the closing price of the Common Stock of the New York Stock Exchange on August 7, 1987, the market value of the Common Stock into which each share of Preference Stock was created is \$47.50. The per share redemption price is \$47.50, plus accrued dividends of \$4.3, or an aggregate of \$51.80 (rounded to the nearest \$0.01). From and after the Redemption Date, dividends on Preference Stock will cease to accrue and any holders at that time will only have the right to receive the Preference Stock dividends, upon surrender of their certificates for it," says the man who has

written a 700 page biography of the Quebec Premier Maurice Duplessis.

Black has always been disarmingly precocious. When he was eight he used his C560 savings to buy a single share in General Motor—a share he still owns, although now it has grown to three through a three-for-one issue.

His father, George M. Black, was president of a company called Canadian Breweries (which became Carling O'Keefe) and a significant shareholder in the Argus Corporation, the large Canadian holding company that his son Conrad and Montagu would one day control.

With degrees in history from Carleton and McGill universities and a law degree from Laval, Black is proud of having a foot in both the academic and business camps.

At the age of 43, Black owns 75 per cent of assets he believes would be worth C\$650m if sold and he has no sense of embarrassment about his wealth or desire to live as anything other than the rich man he is. "It is after all my money and I made it," he says.

Black formally joins the ranks of international newspaper proprietor next month when he becomes chairman of the Daily Telegraph on the retirement of Lord Hartwell. In a neat coincidence of timing, September will also be the month when the Telegraph moves into profit for the first time after two years — years which took the newspaper perilously close to receivership.

The decline in circulation from more than 1.2m in the 1970s has been arrested at around 1.15m, nearly £50m is being spent on operating costs and in the past few weeks the paper has left its old Fleet Street headquarters for South Quay in London's Docklands.

By 1990, Mr Black believes the company should be aiming at pre-tax profits of 20 per cent. He is also starting to think about the possibilities of regionally modified editions of the paper "to give new meaning to the phrase national newspaper."

Less than two years after he

INTERVIEW



Ashley Ashurst

Back in the Black

Conrad Black has returned the Daily Telegraph to profit. Raymond Snoddy meets the proprietor

written a 700 page biography of the Quebec Premier Maurice Duplessis.

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took control of the Telegraph with an investment of about £50m, it is looking like "an unusually opportune deal."

"It is an opportunity that no one should expect to see come again because it is such a unique newspaper franchise. It is unarguably one of the world's great newspaper franchises," said Black, whose business life began with a chain of small

With the Telegraph, the key was making his £10m (14 per cent) stake taken in June 1985 conditional on being given first refusal on any future disposal of shares. The financial position of the company deteriorated with alarming speed that summer, largely because of the huge burden of paying for new printing centres in Manchester and London.

In December, Black saved the company with a £50m package that included subscribing for new shares and underwriting others. In return he gained control.

Taking over Argus had been even more dramatic. Black and his associates managed to gain control with a borrowed £510m, because of faction fighting on the board and the fact that the voting shares were concentrated in a few hands.

With control of Argus, Black gained about 14 per cent of participating equity of a company that owned between 11 and 23 per cent in other companies—one of them Massey Ferguson, the farm equipment company.

One by one the pieces of Argus were disposed of, often amid controversy. Black was accused of walking away from the problems of Massey Ferguson by first resigning as chairman after two years and then by giving the 15.3 per cent Argus stake to two of the machinery company's Canadian pension funds "without consideration."

The state in Donmar, the Montreal forest products group, was disposed of as the interests in Dominion stores. The process was completed last year with the sale of the 41 per cent Argus stake in Norcen Resources, the Calgary energy group, for £300m.

It was, says Black, a painful process of "tearing down and restructuring that did not win instant popularity but he says he knew no other way of getting from where he started to where he is now."

"We all have to be economic with that is the way of the world. Sometimes events and public opinion are more important than what we do," says Black.

"I do not in fact own one toy soldier and I never have," says Mr Black although he has taken part in historic war games a couple of times at a friend's house.

As he takes over the chair at the Daily Telegraph, Black has a clear vision of where he wants to go that has little to do with cats, toy soldiers or Napoleon.

"I want to build a first-class international newspaper company," says Black. "As the omens are favourable, I am approaching the task of some sort of work on historical philosophy that is original and not superficial. That is taking a long time. The mountain may not give birth but it will not give birth to a mouse," says Conrad Black.

sinking through an excess of compassion," says Black, claiming that the shareholders did well out of the strategy and as many jobs as possible were saved.

Now Black has "thrown down the mask" and Argus is nothing more than the ultimate holding company for more than 50 newspapers in the US and Canada.

Black says he likes newspapers because they are business news that are both interesting, profitable and because they give him access to everyone he wants to meet. He would like more of them.

There are plans to co-launch an English language daily in Montreal and Ottawa and research will be carried out to see if there are any potential newspaper acquisitions in the UK. But he is not competing in any frantic newspaper acquisition race against Mr Rupert Murdoch or Mr Robert Maxwell. Nor is he pinning for a career in politics on either side of the Atlantic.

"I get on reasonably well, but my greatest pleasure beyond my greatest satisfaction of basic apetite is to go to bed at home and my wife and my cats and read my books," says Black who is often portrayed as a broad-shouldered figure addicted to the worship of Napoleon and war games with toy soldiers in the basement of his house.

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Spycatcher, the law and reality

ON THE 30th of July, when the five Law Lords announced their water-thin majority decision in favour of the Attorney-General, in advance of their separate reasoned opinions, the media response was instantaneous and hostile to the revealed majority in the shape of Lord Brandon of Oakbrook, Templeman and Ackroyd. Against the majority's decision of the court of Appeal, there were muffled and rambling complaints that the media's outraged criticism was premature, misplaced, and ill-founded.

Now that we have their Lordships' opinions — all 44 pages of them — the verdict must be that the media's criticism was well-founded in their castigation of the pronounced assault on freedom of speech. One need only point to the barely restrained judicial outburst from Lord Bridge of Harwich and the more modulated and compellingly argued judgement of Lord Oliver of Aylmerton to realise that the majority had got it plain wrong.

The most memorable phrase from their Lordships is Lord Oliver's: "The price that we pay is that the liberty of the press may be and sometimes is harassed to the carriage of liars or charlatans, but that cannot be avoided if the liberty is to be preserved." It is the unanswerable sense of outrage at Peter Wright's infidelity to his country by revealing the confidants of his chosen occupation that led the majority of the Law Lords

to abandon the straight and narrow path of judicial impartiality. It is the majority's adherence to the finest traditions of English judges that led them to acknowledge Mr Wright's reasonable conduct, and yet not be overpowered by it in the wider interests of civil liberties.

Lord Templeman devoted his speech to an examination of Article 10 of the European Convention on Human Rights, which guarantees freedom of speech. He went on to such conclusions that "a reasonable man in a democratic society" in specified areas of public life, including national security,

should not be precluded from his claim to a permanent injunction as and when the case came on for trial and all the evidence had been heard. To discharge the injunctions now would deny that majority right and only temporarily deprive the newspapers of their right to publish. The logic of that is impeccable. What is at issue is the wise adage of Sir Justice Holmes of the US Supreme Court that the life of the law is not logic but experience.

In the next few weeks the Court of Appeal in New South Wales upholds the trial judge's decision and decides that the Attorney-General is disentitled to a permanent injunction against the Australian publisher, Heinemann, when that is left of the argument of the majority of the Law Lords.

Lord Brandon at least would be bound to concede that the scales had been tipped decisively in favour of dis-

cretion. First the undoubted harm has been irreversibly done; the supposed deterrent value upon other like-minded civil servants is more apparent than real, and is at best highly speculative.

The third reason is a reflection of the common cry that courts must always have the last word. Sometimes events and public interests, other than the supremacy of the legal system, must willy-nilly prevail.

Lord Templeman's reason might be considered reasonable, desirable, expedient, or even justifiable limitations on freedom of speech, but Article 10(2) requires the stringent test of necessity.

Lord Ackner endorses Lord Templeman's conclusions. He sees "no prospect of the Convention availing the appellants."

Lord Brandon of Oakbrook's judgment is altogether in a different category. His reason

THE ARTS

Architecture/Colin Amery

Appropriate decision to list Bracken House

He was always known as "the Professor". Sir Albert Richardson (1880-1964) was much more than an architect; he was the embodiment of learned man-of-taste. He would have enjoyed last week's announcement that Bracken House, which he designed for the Financial Times from 1955-1959, is to be a listed building of "special architectural interest".

The announcement from the Secretary of State for the Environment described the building as "an exceptional example" of the work of Sir Albert. It is an appropriate and interesting decision. As it will ensure that "fiddlings or substantial alterations" are not to be allowed without a lengthy public inquiry, it is worth examining the significance of a building that many regard as Sir Albert's masterpiece.

The main significance of Bracken House is as well put by Ian Nairn in his book *Naïve's London* (Penguin 1986) as by anybody. "The conviction grows every visit that Bracken House is a friendly, logical, lovable personality and there is certainly plenty of faceless stuff around to check by. The classical details are reduced to classical essences such as pier and pilaster, as they might be in a Victorian warehouse. The wholly alien combination of red sandstone and brown brick in effortlessly mellow; and the indentations of the bays are the kind of handle the ordinary

Magnified Mozart in Salzburg

When the Salzburg Festival placed itself under the yoke of Herbert von Karajan, an imperious master, it also committed itself to a new Grosses Festspielhaus, a monster auditorium fit for the likes of Aida and Boris Godunov. Mozart operas fit it much less well: I remember a *Zauberflöte* there that survived with distinction, but the big pieces of character and wit have a hard time. Neither Karajan's new Don Giovanni nor the revival of *Le Nozze di Figaro* in Jean-Pierre Ponnelle's production dispire the rule.

In Giovanni Karajan fields a number of distinguished singers who mostly offer quite separate performances — the producer Michael Hämpe has done strangely little to encourage dramatic interplay — and are seriously cautious about wreck-

ing their voices by trying to fill the hall with them. Among the cautious ones are Kathleen Battle's Zerlina, much too prettily sophisticated (Zerlina is not a lady of rank, and her knowing peasant innocence is crucial), and Ferruccio Furlanetto's laddishly engaging young Leporello.

Samuel Ramey works much more strenuously at his Giovanna, and cuts a professional dash. He sings the role effectively, an air of lusty American showmanship (Zerlina, or Bear Gest) clings to him, and Giovanna's insolent virility is more mimicked than realised. Julia Varady's bold attack as Donna Elvira is dramatically persuasive, though like Ramey she has to adopt different voices to meet Mozart's various vocal demands. Anna Tomowa-Sintow's placid Donna Anna is cruelly taxed by the opening scene, and later delivers "Non

mi dir" like a concert-exercise by Richard Strauss.

Gösta Winbergh presents a sturdy Don Ottavio, without anything like the grace or the lyrical instinct required for "Il mio tesoro" (he managed "Dalla sua pace" rather better). Nothing distinguished Alexander Malta's routine Masetto — perhaps the producer's fault: Hämpe really seems to have been far more concerned with the elaborate scenic mechanisms than with the character development. Pappa Schuhmacher is, of course, a grandly sonorous Commendatore, though as far as one could tell he was singing in throaty Russian.

For all its massive transpositions, Mauro Pagano's basic single set always looks like a single set. The opera's rapid transits from place to place are merely notional, and we are denied any glimpse of a rustic

passer-by or user needs to convert a building into a person. Sir Albert's genial eccentricity is breathing all over it . . ."

Bracken House is not just a piece of Neo-Georgian pastiche but is one of the last of a line of City office buildings that used a stripped form of classicism to make the transition between historicism and the Modern Movement.

In the total collection of

Richardson's work Bracken

House has to be seen as the

culmination of his City build-

ings Moorgate Hall (of the

period 1913-17) 4547 Gresham

Street (1924) and the Sanderson

building in Well's Street (1930-32) are all leading up to the culmination of the great qualities of Bracken House.

Earlier this year Pearson plc, the owners of the Financial Times, considered the problem of Richardson's building at some length before they accepted the offer of the Obayashi Corporation to buy the premises. The removal of the printing operations of the

Financial Times from the

Bracken House is as well put by Ian Nairn in his book *Naïve's London* (Penguin 1986) as by anybody. "The conviction grows every visit that Bracken House is a friendly, logical, lovable personality and there is certainly plenty of faceless stuff around to check by. The classical details are reduced to classical essences such as pier and pilaster, as they might be in a Victorian warehouse. The wholly alien combination of red sandstone and brown brick in effortlessly mellow; and the indentations of the bays are the kind of handle the ordinary

could be achieved either by re-using the building or by re-developing it altogether.

At that time the building was not listed but all those participating in the exercise were conscious of the quality of the building and the affection it inspired. Arup Associates; Michael Hopkins and Partners; John Outram Associates; Richard Rogers Partnership; and James Stirling Wilford Associates were the selected firms. Not all followed the request to retain the building as well as to prepare a completely new scheme.

The architectural problems of the site are considerable. There are very strict height restrictions because of the proximity of St Paul's Cathedral and the circuit of traffic around almost all sides of the site limits any extension of the street frontage. Like many London sites it demands a pavilion but has the added complication of the slope of the land from Cannon Street to the Thames.

It has been announced that,

of the five architects who prepared plans for the future of Bracken House, Michael Hopkins has been retained by the

new owners.

Because Richardson had really assembled three buildings on the site with the centre block set back and based on the treatment of a palazzo in Turin (the Carignano Palace by Guarini) it is possible to imagine an intelligent re-use of Richardson's materials and workmanship in any possible alterations. No

one

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Banks and customers

FEW commercial relationships are quite as sensitive as those between banks and their customers, involving as they do some of the most private decisions. Yet the question of how those relationships should be regulated has seldom been a public issue, partly no doubt because in the vast majority of cases they exist without problems.

As a result, there is widespread ignorance among bank customers as to the exact extent of their rights with banks. How strong is bank's duty of confidentiality, for example? What rights does a customer have if a bank makes errors? Do banks even have a duty to explain their terms and conditions?

This wide area of vagueness is being increasingly called into question by the rapid evolution of the UK banking industry from a cosy, straightforward business of taking in and lending out money, to one where aggressive marketing of a wide range of financial services is the order of the day. This has resulted in a shift in the relationship from one based on a customer's direct access to his bank manager, to a much less personal one, usually characterised by automated bank statements and mail shots, with inevitable loss of flexibility and trust.

Clear answer

Another worrying development is the growing practice among banks of passing information about individuals' accounts to other parts of the group to help them market different products like insurance and unit trusts. As banks continue to diversify, the greater the potential for losing confidentiality will become increasingly large. While banks should retain the right to disclose information in certain cases (when legally required to do so or protect their own interests), these boundaries still need to be tightly drawn.

The need for clarification was recognised by the Government last year with the establishment of the Jack Review to determine whether the law relating to the provision of banking services needed to be updated.

One of the major issues arising from the review is whether—as the National Consumer Council noted in a wide-ranging submission last week—the time has come for greater formalisation of bank-customer relations. To this, the answer seems clear:

Labour unrest in S. Korea

THE SUMMER of discontent in South Korea has now taken a new turn. Strike and labour disputes are, for the first time, causing a slowdown economy to run a little slow. Throughout the country demands are being made for more money and the right to organise. The Government has warned that the police might be brought in to restore order.

It is not surprising that South Korea is experiencing serious labour unrest. The workers, both large and small, are of the wildest variety. There is little overt political content in them; most are short in duration, four to five days, and seem to have been settled. But the knock-on effect has been marked. Many of the employees of the country's largest conglomerates have either been struck down or have been laid off due to disputes in down-stream industries. Violence has been sporadic and mostly confined to the country's coal miners who have also struck.

Knock-on effect

It would be wrong, however, to see a guiding hand in the current unrest. There is no evidence of any large scale strike or slowdown economy to run a little slow. Throughout the country demands are being made for more money and the right to organise. The Government has warned that the police might be brought in to restore order.

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The Korea Development Institute, the Government's think tank, estimated last week that between \$1.3bn and \$3.1bn of exports could be lost. Western analysts in Seoul believe the figure is closer to \$1bn, containable for an economy expected to earn \$40bn in exports this year, but a shock to a government accustomed to losing nothing.

Authoritarianism runs deep in the management of the big companies, and it is reinforced by South Korea's labour law. This confines union activity to enterprises. It forbids trade-based unions, as it does the involvement in a union of persons who are not employees of the company. It requires union registration, a process which allows the Government

to examine the extension of Whitehall's power over local government and argues that

PLANS FOR the destruction of local democracy in Britain are now complete. The Government's tanks are moving into place around every town hall. Battle will commence on the local government is likely to suffer a series of blows from which it will be extremely fortunate to recover. Britain will be more than ever a centrally managed state, with power concentrated in Whitehall. Of course the outcome is not yet certain, but wise punters will not put their money on the local councils.

If this proposition seems too apocalyptic for August, consider the Government's known strategy. It plans to strengthen its control over local treasuries by introducing a poll tax and a new system of grants. It is starting to break down a principal power-base of local democracy, the management of education, by allowing schools to opt out, which amounts to an invitation to ambitious parents to grasp control over the better schools, and run.

The remaining power-base of significance, council housing estates, will be blotted away by introducing self-management by tenants, or transferring ownership to appointed committees. Further patches will be extracted from city centres and placed under the control of non-elected autonomous corporations, whose task will be to regenerate derelict areas.

After four or five years of

such policies, many local councils might be left with little more to do than clear the drains, collect the rubbish and mend the roads. As managers of such basic functions, they will have to do as they are told by the great holding company in Whitehall. And even for such routine tasks, these emasculated municipal authorities must put the work out to competitive tender. Their own efforts for regeneration will be left further away within the rest of their divisions. There may be a little work to do in shuffling planning applications, or monitoring local health services, or attending to police committees, but do not bank on it.

The Secretary of State for the Environment, Mr. Nicholas Ridley, seems to believe, in all sincerity, that locally elected bodies should have no greater powers than the ability to make representations to central government on behalf of their constituents.

The consensus in most departments is that this option is shared by the Prime Minister. In Downing Street's eyes, the struggle to put Britain back on its feet is often thwarted by socialist councils. It may even seem logical to do away with councils altogether.

In many other western countries, such a programme would probably be regarded as unconstitutional. In Britain the constitution is what parliament says it is, which means that it is the only defensive weapon available to local democracy that is mystic British constitutional force, public opinion.

It can be very powerful, as students of A. V. Dicey (the classic writer on the law of British constitution) are aware, but in the four-fifths of a century since Dicey first

the death knell has been sounded for local democracy in Britain



A tighter grip on the people's choice

explained these matters. Victorian standards of constitutional propriety have been breached. The Ministerial streak in Mrs Thatcher's administration leads it to brush aside old-school protestations like "the public wouldn't stand for it" with the assertion that sooner or later they will know better.

Thus public opinion would

Many councils will be left with little more to do than clear the drains, collect the rubbish and mend the roads

have to be implemented vigorously to save the town halls. It could happen, but it would be surprising if it did.

The reason is that overspending by some of them has turned off a great deal of their potential support. During most of the past two decades, I have believed that much of English local government has been in chaos. It was right to abolish the Greater London Council. If Liverpool wished to bankrupt itself, it was right to allow it to do so. The policies and spending priorities of some inner London authorities have been absurd. In the absence

of fundamental reform, rate-capping was an urgent necessity. The far left of the Labour Party has grasped control in some town halls and, indeed, no politician that most of the British public certainly would not stand for. It is not easy to argue that the system should be allowed to continue as it is.

Perhaps that is why the

ministers whose task it is to bring in the poll tax ("community charge")—Mr Ridley and his junior at the Department of the Environment, Mr. Michael Howard—are enjoying the high regard of the public. They are confident that, by the time their bill is produced in November, they will have the Conservative Party sewn up, with the result that the charge will move through the Commons as planned. They tried to make doubly sure at the end of July, when it was announced that the poll tax in England will be phased in over four years, starting in 1989. That seems painless enough.

To make it look even more payable the promise was made

that no local council need

pay more than \$100 in

community charge

in the first year, or

more than \$150 in the second

year. That should assuage

feelings a little more. Another

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dence is that the case in favour

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as it is by Mr. Howard (as

smooth an advocate as they

come), has begun to appeal to

those who focus their thoughts

on the narrow propositions that

are placed before them.

The central proposition is

that overspending by Labour councils, and the extreme overspending of some of them, must cease. The way to bring every resident responsible for what happens. The way to do that is to make everyone pay at least something towards the cost of council services. Or, as Mr. Ridley himself put it on Merseyside the other day, the new tax "will remove from Liverpool that poisonous power of spending without local accountability." Only a quarter of Liverpudlians paid full rates, he said, since the rest either received rebates or were not themselves householders. The result was the election of councils whose spending policies reinforced "a climate of dependency in which people see state provision and state dependence as their way of life."

Perhaps that is why the ministers whose task it is to bring in the poll tax ("community charge")—Mr. Ridley and his junior at the Department of the Environment, Mr. Michael Howard—are enjoying the high regard of the public. They are confident that, by the time their bill is produced in November, they will have the Conservative Party sewn up, with the result that the charge will move through the Commons as planned. They tried to make doubly sure at the end of July, when it was announced that the poll tax in England will be phased in over four years, starting in 1989. That seems painless enough.

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new poll tax. Yet the voters will not be trusted to elect high-spending councils even if they are willing to pay the difference. If they do then the poll tax will be capped, as rates are now.

The anomalies are as nothing compared to the true effect of the plan, which is the extension of Whitehall power to a degree that is unprecedented in peacetime. Under the present system

The voters will not be trusted to elect high-spending councils even if they are willing to pay the difference

local authorities finance about 50 per cent of their revenues through the rates. The rest comes in Government grants. Under the new system the Government will determine about three-quarters of local authorities' levies, leaving local authorities to raise the remaining quarter through the poll tax.

Community charge theorists maintain that this quarter of the poll will provide greater accountability and local autonomy than there is now. Here is how it is supposed to work: the centrally determined three-quarters will be fixed according to steady national criteria. If

councils overspend, only the local quarter will change. They will, therefore, be obliged to increase poll tax in step with their extravagance. If they do that too often, the voters will eventually throw them out.

This exposition is disingenuous. The Government will exercise a commanding influence over the level of poll tax because it will manipulate public opinion. The gaff was blown when Mr. Howard announced the £100 limit for the first year of phasing in; for the £100 was set according to Whitehall notions of optimum expenditure by each council, given the proposed level of grant in the first year. Councils will be obliged to explain in an addendum to each tax demand why they are spending more than the Government says they should.

The Whitehall tentacles stretch even further than that. As the Chartered Institute of Public Finance and Accountancy pointed out last week, the notion that voters will see a direct relationship between the level of poll tax and the level of local spending does not stand up to examination. The Cipa computer shows that, under the existing system of grants, some councils may cut expenditure and tax while others could spend more and tax less. I am sure that Messrs Ridley and Howard believe that their new, simplified system of grants (which includes the uniform business rate) will not be subject to such vagaries, but that is so it will represent success in an area in which civil servants have always failed in the past.

You have to think about it for a moment to understand why. The taxpayer-based grant would be relatively simple if its basic could be so much per head, with a little extra for the proportion of old people in an area and a little more for the number of schoolchildren plus a souper for each lamp-post and a little sprinkle for each mile of roadway.

In poorer areas matters may not be that simple. There may be a badly rundown black ghetto. A derelict high-rise block may contain a large proportion of people who are unemployed or unemployable. The number of disabled, elderly, or very old people in decay may produce a locally unique set of social problems. Sooner or later this kind of calculation must come into the arithmetic.

The consequence is that the new, simplified grant will be subject to political chopping and changing just as the complex grants are now. There is no third choice here. Future governments will be faced with the task of abolishing grants that are more than British public opinion is likely to accept. In (b) flexible about grants. In case (b) the relationship between the community charge and local expenditure will be tenuous.

Thus the fundamental law in the Government's plans for local authorities becomes clear. The wish to abolish them has obscured the necessary task of reforming them. If new councils are to do away from the existing reams, they will be managed best under a system designed from first principles to match locally raised finance to locally voted expenditure. That would require a breadth of view that cannot be expected from the generals of an advancing army.

Birmingham wants to be alone

BIRMINGHAM, August 18
BIRMINGHAM boasts it has dug the "biggest hole in Europe." Out of it will rise Britain's first purpose-built international convention centre.

Contractors are pressing ahead with the £120m scheme, scheduled to open in early 1981, which is already attracting private sector capital, including

Exim, Ryat, International Hotel.

The tower cranes on the skyline follow a deliberate bid by the Labour-controlled council in Britain's industrial heartland to create jobs in the service sector, and with the aid of private capital.

Success owes much to the political skills of gravelly-voiced Labour leader, Dick Knowles, aged 70, an old-style city hall boss. He is a chargin' cigar-smoking, claret sipping extrovert, who has defied Edwin Currie to prove his is not the recipe for good health.

But the big prize is still to be won. Birmingham has plans to develop 2,000 acres of the inner city. The council insists it can do the job itself and does

not want a London Docklands-type development corporation foisted upon it by Westminster. Knowles has lined up a consortium of developers prepared to take an equity stake. It includes Wimpey, Tarmac, Bryant, Douglas, and Gifford.

The urban Ricardian, while making belligerent noises about the "unique Birmingham initiative," has suggested the correct route to public funds would be for the consortium to draw up schemes for consideration, either under the existing urban development machinery, or the proposed new urban regeneration grant system.

Pump priming

The apparent sangfroid of the environment secretary prompts chortles of delight from the city council's impish chief executive, Tom Caulcott. He insists the Birmingham agency will be in action even before the staff has been recruited for the nearby Black Country region launched with the arrival of Eildon, by Ridley earlier this month.

Caulcott, aged 60, has trod the corridors of power more than most. As a Treasury official he served as private secretary to two conservative chancellors, and as pps to George Brown at the newly-created Department of Economic Affairs.

He came to Birmingham in 1972 after six years as secretary of the Association of Metropolitan Authorities. Regardless of swings in party control he has run the city on its path of "Keynesian pump priming" with initiatives ranging from the bid for the Olympic Games, through the Monaco-style road races through the city centre.

Indeed the driving force behind the convention centre is Caulcott's love of music

and the need to provide a new concert hall to encourage the talented Simon Rattle to extend his contract as conductor of the City of Birmingham Symphony Orchestra.

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High tide?

Midlands man

The entrepreneurial West Midlands has turned the recession years to some profit by creating a new industry in marketing retail services.

The latest seems sufficiently

Ian Rodger in Tokyo reports on what it's like to be unemployed in a workaholic country



Rising tide of unemployment: Japanese railway workers protest at the loss of their jobs

"TAKE WORK away from me and there will be nothing left." That remark, by a Japanese shipyard worker, captures the fundamental importance of employment for people in Japan.

Today, however, as industries restructure to cope with the high year, more and more Japanese are finding that work is being taken away from them. The official unemployment rate has edged up above 3 per cent for the first time since the Second World War, and the outlook is for further deterioration.

So far, reaction in Japan to high unemployment has been sharply split. Since job losses have been confined mainly to a few coal, steel and shipbuilding towns, for most people the problem simply does not exist. But those who are affected feel shock and shame.

"You feel you are degraded because you have lost your job," says Mr Fukui Ikemoto, a painter who was made redundant last March, when Hitachi Zosen, the large shipbuilding group, closed its yards on Inoshima, a small island near Hiroshima.

"You become afraid to meet people, so your world gets smaller," says Mr Ikemoto. "My old friends do not invite me out drinking with them in the evenings any more which makes it worse. If you don't associate with people, you do not bear about jobs. I go fishing a lot, but that is not joining in."

Hitachi Zosen was the only big employer on Inoshima, and when the yard closed, the island's unemployment rate rose at a stroke to 40 per cent. Thus, it is likely that attitudes toward the unemployed there are more tolerant than elsewhere in Japan.

The Japanese generally have no patience with the unemployed.

A question of honour

ployed. An unwritten clause in the country's strong social contract says that everyone (which in Japan means every man) should work so that he can fulfil his obligations to his family and his community.

If a man is made redundant, he is expected to go out and find a new job as soon as possible. It is perfectly acceptable—indeed, it is expected—that he take a less remunerative or prestigious job than the one he left. A Japanese family would quickly become impatient with a man who refused to accept job offers on the grounds that they were beneath him.

Japan's social security system reflects the severity of this code. Unemployment benefit, for example, is equivalent to 90 per cent of wages and only lasts for a maximum of one year. For the able-bodied there is no welfare or dole system thereafter.

Country severance payments tend to be modest, ranging from the equivalent of two to six months salary—hardly enough to enable a man to attempt anything ambitious, such as launching his own business.

These austere policies served the country well in the postwar period of rapid growth, but in places like Inoshima, they have begun to clash with other aspects of Japan's social code.

Living down there, the only big employer on Inoshima, and when the yard closed, the island's unemployment rate rose at a stroke to 40 per cent. Thus, it is likely that attitudes toward the unemployed there are more tolerant than elsewhere in Japan.

The Japanese generally have no patience with the unemployed.

Yoshinori Murakami, 45, a former fitter at the yard, his father and his grandfather before him worked in the yard and his father and mother still work there, though retired.

As the eldest son, Mr Murakami has a responsibility to look after his parents in their old age. Thus, even though he has despaired of finding work on Inoshima, he and his wife and three children continue to live there.

"Maybe I will have to go alone to work elsewhere," he says. "But then I would have to find a place to live, and lodgings elsewhere would be

more expensive than here, so I would not have any money left to send home."

Despite this Catch 22 situation, he will probably do it. "I do not want to consider being paid by the Government," he says.

A proud man, he has tried hard to maintain a life-as-usual atmosphere at home, so that his three children will not be embarrassed by the change.

"They are too small to understand entirely, but they notice that I am home."

He is ashamed that his wife has to go out to work—finding occasional and poorly paid

(about £2 an hour) work as a

shop assistant at sales times. Fortunately, his lifestyle is simple, consisting mainly of fishing and watching television, so he has not had to give up much yet. Also, he owns his home.

However, things could get tougher when his unemployment benefit stops. Mr Murakami has applied for most jobs on offer, for which he could qualify require the applicant to be able to drive. So he has invested some of his severance payment—about £450,000 (£1,900)—in driving lessons. He expects to spend a further £1m (£4,250) on a car.

The rest of his severance payment is being put aside for the children's education. Education costs in Japan become a heavy burden as children reach high school and university age.

According to one recent estimate, the cost of the first year in university is £1.8m (£7,650).

Mr Susumu Iwasaki, 38, is in a similar position. As the eldest son of an Inoshima family, he too will have to stay on the island and look after his parents.

But his financial situation is less urgent. Being relatively young, his severance payment was a very modest £1,500 (£6,400), but his wife has a full-time job as a nurse.

"I spend a little less time at work," he says. "So far, we manage to live reasonably well.

"When you have to change jobs, you need a lot of guts.

"When I entered the company, they were making 40,000 tonnes of ships. Then they went up to 200,000 tonnes ships. At that stage, we thought our lives were secure."

good conditions." The most important condition, from Mr Iwasaki's viewpoint, is that the job be within commuting distance of Inoshima.

Despite their general reverence for the aged, it seems Japanese employers are no more eager than their Western counterparts to take on older workers. In Inoshima, Mr Iwasaki says he is at a loss over what to do. "Since the end of March, I have been trying to find work, but it is very difficult at my age. Most companies say they can employ a young girl instead of an ageing man for the kind of work I would do."

His 30 years' service at the yard entitled him to a generous retirement payment, but he used it to pay off his mortgage, repay loans from friends and prepare for his children's weddings.

All three men feel cheated, having believed that they would be protected by Japan's strong social and lifetime employment systems, but they feel powerless to do anything about it.

"I wanted to resist and complain to somebody somewhere when it happened, but if we behaved like that, it would have made the situation worse," says Mr Murakami.

"I can boast that I was one of the people who built the base for Japan's success today. I did not expect any special reward for this, but the Government did not do anything to help the shipbuilders."

Hitachi made the mistake of concentrating on shipbuilding. They tried to change, but it did not work.

"When you have to change jobs, you need a lot of guts.

"When I entered the company, they were making 40,000 tonnes of ships. Then they went up to 200,000 tonnes ships. At that stage, we thought our lives were secure."

WASHINGTON is playing its usual games over the budget. The latest play is an attempt to restore the so-called automatic sequestration process of the Balanced Budget Act.

The Act, also known as Gramm-Rudman, after two of its three sponsors, was intended to restore fiscal discipline to the budget process. It contained progressively lower deficit targets for each fiscal year, leading to zero in fiscal year 1981.

If Congress failed to meet those targets, automatic cuts

Gramm-Rudman's central faults is its over-reliance on these faulty and sometimes distorted forecasts.

But as if it was not enough to have Rosy Scenario on the team, Congress has a few tricks of its own. Thus in 1986, the projected deficit was kept within the limits by what is poetically called "blue smoke and mirrors." More prosaically, accounting subterfuges and dirty tricks helped to trim the deficit figure.

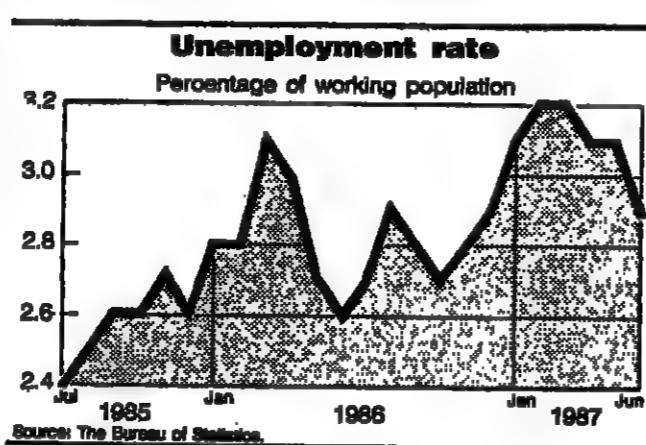
There were some substantial spending cuts last year. But except for the other one of savings of some \$1bn made a substantial contribution. All this just makes the problem worse in the longer term.

The sweeping reassessment of US fiscal policy that is really required has not occurred, and Gramm-Rudman must bear some of the blame. It presses the Congress into reducing the forecast deficit, one way or the other, on a year-by-year basis, and postponing the pain. It thus becomes an excuse for fiscal irresponsibility. It encourages the Congress in its worst vices—budget shenanigans, self-deceptions and short-termism—in the pursuit of the annual deficit target.

Strictly speaking, Gramm-Rudman does not oblige Congress to cut the deficit at all; instead it requires the forecast for the deficit to be cut, which is a very different thing. Thus last year, Congress brought the projected 1987 budget deficit in under the Gramm-Rudman target of \$154bn; but everyone knew it would be nowhere near that figure. The outcome is likely to be around \$180bn-\$190bn.

Even if it did work, is this really the way fiscal policy should be made? With deficit targets chosen in relation to arbitrary figures? Cuts in expenditure determined by a random number and the throw of a die?

The making of US fiscal policy has always been a chaotic process, but Gramm-Rudman risks making it entirely senseless. Rather than taking responsibility out of the fiscal process, Congress should be trying to put some back.



Sources: The Bureau of Statistics.

Letters to the Editor

a long and familiar story short, these are Arab frustration and humiliation over Palestine and similar Shi'a feelings in Lebanon, each fueling—and fuelled by—Islamic extremism led by Iran, though not confined to that country. In both cases, western policies have unfortunately contributed to the problem. For example, the US and its supporters give aid to Israel, the United States makes the regime in Saudi Arabia vulnerable, because of its American association, to the kind of subversion and worse exemplified in the recent disgraceful episode in Mecca, which Professor Wilkinson rightly quotes as a reminder of the terrorist threat from Iran.

Professor Wilkinson's report is supplemented by a thorough and painstaking analysis of intelligence and policing operations—therefore provide only part of the answer. So long as the international community fails to grasp the political netties, concentration on the symptoms will continue to obscure rather than cure the disease.

Ivan Lucas
65 Newstead Way, SW19

Bubbly all

From Dr J. Stretton
Sir—As the UK representative for the CIVC, the semi-government body for the champagne industry, I feel bound to further re-emphasise the real meaning of champagne. Champagne is a wine from the Champagne region, a delimited area 90 miles north-east of Paris. Any reference to champagne being produced outside this region, either in inverted commas or not, creates a misunderstanding of its true definition.

Champagne is accepted by the Financial Times, Crowned Editor, as a leading authority on the English language and it defines champagne as a white sparkling wine, strictly from Champagne in France. In some usage it can be made elsewhere.

It is, however, what Professor Wilkinson does not say which is of more concern. International terrorism in the Middle East is a disease which has its roots in the political situation in the area. Treating the symptoms is no substitute for tackling the cause. To cut

more than a decade since the average lecturer, let alone professor, last did any practical. It is not surprising that they forget the tricks of the trade. But the result is that universities consist of a mixture of those who have never learnt the properties of actual physical, material and those who have forgotten. And it is my impression that it is the less well-educated schoolboys, who swotted up the theory, as opposed to the practice, who become lecturers.

Graduates still, in fact, know what gunpowder is, though not the proportions of the mix. But this shows that the old practice of natural selection, whereby the competent schoolboy became a chemistry student while the scarred and fingerless incompetent took up the more predictable science of engineering, has ceased to operate. My generation and older from the corporation, as well as those for more exotic mixes that explode when sprayed with water.

Simon Roman
2 Upper Rosemary Hill, Kenilworth, Warwickshire.

Gunpowder plot

From Mr S. Roman
Sir—I am delighted that Observer (August 12) should have noticed my letter in Chemistry in Britain and drawn the correct conclusion. He is, however, wrong in detail.

Mr Roman confuses the explosive exploding schoolboys used to paint on blackboards and board dusters. It is easier to make and more sensitive than the fulminates. It also has eight words in the commonest university text, not extending to indicating how it is made. Nor do many of today's amateur chemists know how this is done.

The fulminates are of theoretical interest, and have had some commercial importance for 150 years, as well as presenting risks to the experimenter. Their exclusion from chemistry as known in school or university is, thus, the less excusable.

Professors hear and write reports with surprise, they do not blow themselves up. Would that they did, for this is part of the problem. A lecturer is appointed at the age of 25, at the age of 28 he, or she, is given a research group of half-a-dozen post-graduate students and a post-doctoral assistant. She, or he, may never perform another experiment thereafter. It is

running a Scania means operating one of the most reliable and fuel-efficient trucks in the world.

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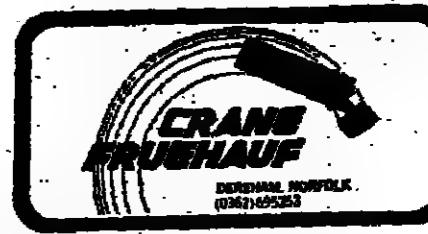
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FINANCIAL TIMES

Monday August 17 1987



Roderick Oram on
Wall Street

Investors pile into LBO funds

AS IF Wall Street's 250 per cent share price rise over the past five years had failed to stoke their thirst for profits, investors ranging from pension managers to wealthy individuals are piling into leveraged buyout funds. The tens of billions of dollars they are committing to buying out and breaking up companies, however, is a different analysis edge. The stampede is helping to drive up stock prices and is making it increasingly hard for LBO players to match the fabled profits of the past.

Sharp philosophical divisions are emerging between players who believe that only the mega-deals make financial sense now and those who think the solution to over-crowding is to pick off pieces of conglomerates rather than swallow them whole.

Moreover, the bull market has to end within the next year or so which will make it exceptionally tough for buyout specialists to make their really big-profit coup de grace: taking the rump of their holdings public again.

Today's conditions seem less hospitable for sensational deals such as Gibson Greeting which made Mr William Simon an instant legend. The former head of government bonds at Salomon Brothers and later Treasury Secretary bought with his partners the greeting card company. It had been leveraged to a sum of equity with \$70.5m of debt secured against the company's assets. By 1985 they had generated \$200m of cash from asset sales and taking it public again.

Touting similar if less spectacular tales, LBO specialists have found it easy to drum up money from investors. Mr James Freeman, an investment strategist at First Boston, has identified 27 LBO funds that have on hand at least \$7.5bn. Leveraged up with debt levels typical of LBOs, he estimates they have \$140bn to spend. Such awesome spending power will increasingly push up stock prices as it accelerates the shrinkage of the market's equity base. Only \$116.7bn of new common stock was issued in the US between 1983 and 1986.

Quite separate from the funds are the securities firms jumping into LBOs on their own account. Merrill Lynch, Morgan Stanley and First Boston are three of the top performers that have pulled off many large deals. Big profits have brought pain, however, for at least First Boston. A bitter internal debate has been sparked among senior managers who want it to stop acquisitions trading and other traditional businesses to focus solely on LBOs and other merger and acquisition activity. Disagreements of a different kind seemed to lie behind the recent departure of Mr Jerome Kohlberg from Kohlberg Kravis Roberts, the largest and most influential LBO specialist. He is credited with doing the first LBO, then called a "bootcamp", in 1965 when he worked at Bear Stearns. The deal was a follow-on from that \$14m deal until the mid-1970s when he and two colleagues at the brokerage house set up on their own as KKR.

The firm has done more than 30 deals worth a total of more than \$30bn, including last year the \$4.2bn buyout of Bear Stearns. KKR has generated a 60 per cent compound annual rate of return on equity for its investors. Such a record is, no doubt, helping it tap them for the \$5bn it is currently raising. The minimum contribution to this its sixth fund is \$25m.

Judging by Mr Kohlberg's few comments in the press when he left KKR in June, he thinks the LBO business has got out of hand with huge funds having to chase after ever larger targets. He may not have set up Kohlberg & Co which is believed to be raising a modest fund of \$250m.

Forstmann Little has taken a different tack from its arch rival KKR. By doing fewer, smaller and less big-name deals and taking a far more active role in the management of the companies that it buys out, it has been able to reward equity partners with a return of more than 100 per cent a year since it was founded in 1978. Earlier this month it raised \$2.7bn for its latest fund.

Clayton & Dubilier, founded in 1978, tends to take the piecemeal approach. Some 50 per cent of Fortune 500 executives it surveyed recently said re-traction of their groups was a possibility. These spinoffs solve the problem of finding targets. It is getting harder and harder to find a company you can buy at a prudent price, said Mr Peter Dolle, one of its partners.

Certainly, a number of smaller, inexperienced LBO funds have a conspicuously poor record to date of picking targets and consummating deals. Their troubles will only get worse. Because of the huge volume of money chasing ripe assets, 'the questions is not if the market is going up,' said Mr Freeman, 'but how soon and how much.'

Tony Walker in Bahrain reports on the progress of an intense propaganda war

Battle of words in the Gulf

AS THE US and its western allies continue their naval build-up in the Gulf region, threatening a military confrontation with Iran, a struggle at a different level is being fought by the Iranians and their Arab neighbours. It is adding to already high tensions in the region.

An intense propaganda war across the Gulf is still in progress two weeks after the Mecca riot in which more than 400 people died - most of them Iranian pilgrims - after a demonstration at Islam's most sacred shrine.

Saudi Arabia and Iran are continuing in their heated war of words in radio and television broadcasts and in dispatches carried by their press agencies. Western observers in the region describe the inventiveness of insults flying back and forth as impressive.

Iran is accusing the Saudis of firing on Iranian pilgrims in the disturbances at Mecca, and of suppressing details on the number of casualties. The Saudis in return are which people died. Saudi Arabia vigorously denies accusations that its security forces turned their guns on the rioting Iranians, insisting that the pilgrims died in a stampede after attempts were made to pull up the demonstration.

Day after day, the Saudi Press Agency, in its Arabic and English language transmissions offers to ship coloured photographs of Iranian and sharp tools which Iranians had tried

to take with them into the Holy Haram (sacred area) after they hid them under their garments in order to kill and terrify pilgrims of God.

Iran is responding by inviting observers, including foreign journalists, to Tehran to interview survivors of the Mecca riot to reinforce its version of events. At the same time, Iranian

newspapers, radio and television are continuing their attacks on the Saudi royal family and its western supporters.

Western officials in the region say the normally reclusive Saudis have given a good account of themselves in the propaganda battle, and may even have won the first round. Saudi Arabia, immediately after the Mecca riot, made skilful use of film material showing Iranians of vandalism and to underscore its claims of serious pilgrimage.

The Saudis secured almost total Arab support after the incident. Saudi Arabian propaganda made much of a phone call from Syria's President Hafez al-Assad to King Fahd, expressing sympathy. Syria is almost alone among Arab states supporting Iran in the long-running Gulf war.

Radio and television broadcasts are playing a particularly important role in the propagan-

ds battle. Iran, whose television and radio programmes can be received clearly throughout the Gulf, has broadcast hours of material relating to the Mecca incident.

Some of these transmissions have been aimed at states where Shia Moslems, many of Persian origin, predominate. These communities exist in

the seventh century.

In its efforts to demonstrate Islamic solidarity against Iran over the Mecca incident, Saudi Arabia is publicising commentaries from the world press, particularly those from Arab countries.

The Egyptian press has provided some of the most hostile commentaries. The latest is an article in the weekly Al-Mussawar magazine, a writer said that the "rulers of Saudi Arabia are not sending pilgrims to Mecca, but warriors armed to the teeth to follow trouble and chaos in the Holy Land during the most sacred month of the Islamic year."

Saudi Arabia has also been publicising incidents involving Iranian pilgrims in recent years. It reported that arms were taken from Iranians in 1982, and that in 1984 an Iranian was killed in fighting between Shiites and the Wahhabi who sacked the sacred shrines of Karbala and Najaf early this century.

Iranian officials have also been making slighting references to the Wahhabis, the highly orthodox and previously puritanical sect of whom the Saudi royal family are members. Iran has sought to re-open an ancient feud between Shia Moslems and the Wahhabis who sacked the sacred shrines of Karbala and Najaf early this century.

The intensity of the propaganda war in the Gulf is deeply worrying smaller states in the region with sizeable Shia communities, particularly as the

strength in Sunni-ruled Kuwait, Bahrain and in the eastern province of Saudi Arabia.

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British GM workers face life under Japanese rules

BY CHARLES LEADSEATER IN LONDON

UK workers returning to General Motors' van plant north of London today after the factory's traditional two week holiday will immediately see the first signs of the changes to working practices which GM said were the precondition for finalising its joint-venture with Isuzu, the Japanese manufacturer.

It will be the first time the 1,150 manual workers will have started work without clocking on and as they leave it will be the first time they will have worked the same hours as white workers the same hours as white workers.

Much else will have changed. Lunch will be reduced to half an hour, there will be tighter restrictions on visits to the toilet, and a cut in the tea break.

Mr Paul Tosch, chief executive of GM's commercial vehicle

division, expects to sign the joint venture with Isuzu in late September or early October. The plant, which will have 1,200 workers, will move to the plant in Luton later to advise on the introduction of just-in-time production methods.

Over the next few months there will be an intensive training programme at the plant to ease the introduction of multi-skilling on the shopfloor, development leaders for the work teams, and executive managers to adopt a more participatory style of decision making.

Mr Tosch said he was confident the workers would take to the revolutionised production system despite the refusal of Mr Mick Murphy, the Transport and General Workers Union's national automotive officer, to sign the agreement.

Mr Murphy is the only one of the five executive officers of the plant represented at the plant who refused to sign.

He has said that he would call a ballot on industrial action but that threat seems to have receded as Mr Murphy is on holiday abroad until the end of the week.

Mr Tosch said he was hopeful the difficulties with the TGWU would be resolved. He disclosed there had been informal talks with Mr Murphy before his departure.

There will be little production today as workers are shown the changes to factory. During the day they will gather in teams to be told, and to discuss, the transformation in the production system which the company says is vital to the plant's survival.

UK sales growth fuelled by earnings

By Ralph Atkins and Janet Bush
in London

FURTHER EVIDENCE that Britain's retail sales growth is accelerating comes in the Confederation of British Industry's financial Times survey published today.

The survey shows buoyant retail sales in July which surprised expectations; another strong performance is expected in August.

The recent surge has been fuelled principally by earnings outpacing price increases. City of London economists, and the Bank of England in its bulletin published last week, are forecasting that high pay settlements will continue to push up retail sales at least over the next few months.

There are fears that the strong domestic demand, coupled with a deterioration in British industry's competitiveness, partly due to sterling's appreciation this year, will increasingly suck in imports.

Last week's trade figures for June showed a 10 per cent increase in the volume of consumer goods imported between the first and second quarters of this year.

There are also worries about the effects of the expansion in consumer credit which has accompanied the retail sales growth. The Bank of England last week focused on the high level of credit extension in mid-year as a key reason why the authorities decided to raise interest rates by one percentage point on August 8.

The move was motivated by fears of a build-up in inventory pressures, the economy assisted not only with buoyant consumer spending but also with high earnings, surging house prices and signs that unit labour costs are beginning to rise more strongly.

The Bank also noted uncertainty about the development of the money supply aggregates, which indicate a mixed picture. While the broad money aggregate M4 has moved for some time from 10 per cent to 20 per cent annual growth rate, narrow money, M2, has stuck near to the middle of its 2 per cent to 6 per cent target range.

However, the July figures due to be published on Thursday are expected to show an acceleration in narrow money growth taking its annual rate to above 5 per cent.

Some firms, although probably already widely discounted by financial markets, is likely to cause some nervousness because of the experience of last autumn. Then, the authorities justified a one point rise in base rates to 11 per cent because annual growth in Mo had crept above 4 per cent.

Of the 268 retailers questioned in the survey, 74 per cent said sales increased in July compared with the same month last year and 10 per cent reported a fall. The proportion reporting more sales is the highest since September.

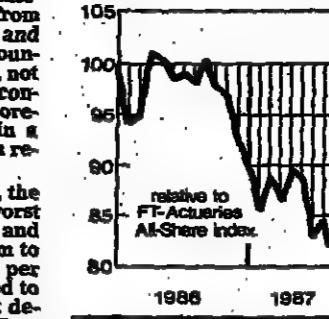
The findings confirm a recent upturn after several months when retailers' expectations were frustrated. After a rapid rise in sales for the last six months of 1986 there was an erratic and relatively flat start to this year.

In June, however, the Department of Trade and Industry's index of retail sales volume showed a 3.2 per cent increase

THE LEX COLUMN

Trouble in store

STORES



Billed, sometimes justly, as a way of increasing buying power and becoming more efficient, takeovers were too often motivated by greed for expansion, sometimes required to clean up less-than-viable units in the chain. There is little in Retailers' expansion in the jewellery market, but some deals have produced the retail equivalent of conglomerates with nothing holding them together but the central office. Worse, the takeovers have whipped up the personality cults in which the City Lord of the Rings has all too readily indulged. The gods that were worshipped are one by one turning out to be human.

Dilution

At the same time, the mergers resulted in massive share issues, upsetting the supply and demand balance in the stock market and diluting earnings. There were also suspicions about the accounting principles employed after mergers were completed, highlighted by food retailer Argyll's brave decision to take costs involved in integrating its supermarkets with the Safeway chain pre-tax when others tucked such expenses out of sight.

All this suggests that the stores sector is in the same position as any other industry reaching maturity. The chase for market share, the rationalisation through mergers and the prospect of overcapacity are all still there, never regaining its historic presence, barring another round of stagflation. But it would be wrong to write off every constituent. There will be winners and losers.

The losers may prove the best investment for the present if bid speculation continues, but it is time to start looking for winners. The most obvious requirement is good management. Those able to exploit, or even develop, growth areas within a dull market will succeed - anyone who can master the art of simple arithmetic to buy and sell, for instance, deserves to make a fortune. There is also the promise of market segmentation, though the problem there, as in any mature industry, is that it takes a lot of niches to keep the giants going. The other solution is to expand overseas, a move which more retailers are trying. But to find growth that way shopkeepers will have to succeed in another British tradition - empire-building.

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ALGERIE - الجزائر

MINISTRY OF HYDRAULICS, THE ENVIRONMENT AND FORESTS

NATIONAL BOARD FOR POTABLE AND INDUSTRIAL WATER AND FOR SEWAGE TREATMENT

NOTICE OF SUMMONS

The design office HARZA ENGINEERING COMPANY, of 150 South Wacker Drive, Chicago, Illinois, U.S.A., holder of Contract No. 192/85 dated 18 February 1985 relating to constructional design work and technical assistance for the potable water supply project for Algiers (Isser-Kaddara water production system), is hereby given official notice to resume (work) within eight (8) days of the date of issue of this notice.

Failure to comply with the orders given above will lead to coercive measures being taken in accordance with the provisions of current regulations.

No. 00085 of 1987
Chancery Division in The Master of
PARISH PRIOR LIMITED
and in The Master of the Companies
Act 1985

NOTICE IS HEREBY GIVEN that the
Order of the High Court of Justice,
Court of Queen's Bench dated 20th July, 1987
confirming the registration of the
Premises Account of the above-named
Company for £82,000,000 was registered
in the Register of Companies on 29th
July 1987.

Dated this 17th day of August 1987.

CLIFFORD CHAPMAN
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Solicitor for the Company

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Company Notice

CANADIAN PACIFIC LIMITED
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WATERWAY COMPANY
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above company for the year ended 31st December
1986 may be obtained from the office during
D. R. KEAST
Southgate,
102 Victoria Street,
London SW1E 6SY
August 11, 1987.

World Weather

Continued from Page 1
vatives in the Republican Party argue that President Reagan has 'sold out' the Contras. Mr Frank Carlucci, Mr Reagan's National Security Adviser, said yesterday that pressure on the Sandinistas had to be maintained. 'We are dealing with a self-acknowledged Marxist-Leninist regime in Nicaragua ... no agreement signed by us is self-implementing,' he said. Congressman Lee Hamilton, the respected Indiana Democrat, said it was unclear if the Re-

agan Administration was sincere in its effort to pursue the diplomatic opening created by the outline Guatemala City

He said he was perturbed by Mr Habib's resignation. 'It is a step back from negotiations

The commission, which some time ago operators complain is excessively tough, also refused Hilton Hotels a licence to operate in Atlantic City in 1988.

This week it shocked Wall Street by rejecting a \$960m recapitalisation of Caesars World.

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Monday August 17 1987

Lovell
for urban renewal

IVECO
Ford
TRUCK
BRITAIN'S INTERNATIONAL TRUCK MANUFACTURER

INTERNATIONAL BONDS

Eurobond houses turn their attention back to retail buyers

BY CLARE PEARSON IN LONDON

LAST WEEK found Eurobond new issue managers concentrating on launching bonds in the higher-yielding currencies - notably Australian and New Zealand dollars - which classically appeal mainly to continental retail investors.

This partly reflected the continuing difficulty of launching bonds in other currencies such as the US dollar and the D-Mark as financial markets awaited the results of the US Treasury's \$25bn auctions in New York.

But for some it had wider implications as part of a trend whereby, since professional investors are increasingly eschewing Eurobonds for the more liquid government markets, Eurobond houses have been forced to turn their attention again to the retail buyers who had formed the market's main investment base during the market's early years.

The problem with trying to assess these investors' taste at the moment is that most of them have not yet returned from their summer holidays. But, especially in the Australian dollar sector, underwriters seem now to sit on paper launched in anticipation of strong retail demand in the autumn.

And dealers last week found encouraging signs that already some retail buyers were turning their attention once more especially to their Australian dollar bond investments.

"It just shouldn't be like this in the Aussie sector in August," said one dealer who had found his summer quietude disrupted by a rash of retail enquiries.

In the background was a stabilisation of the Australian currency after a sharp fall a few weeks ago and a strong rally in the Australian dollar domestic market, triggered by the release of encouraging inflation figures.

The extent of this rally, however, presented difficulties for Eurobond new issue managers, as its effect on swap rates made it hard to price new issues at coupons which would catch the eye of investors.

Nevertheless, a number of houses summarised this problem and four new deals worth A\$200m emerged, all of which seemed to go down reasonably well with the market.

But dealers commented that their coupons were set at levels comparable with those on bonds issued when the market was going

through a euphoric phase ahead of the Australian general election on July 11.

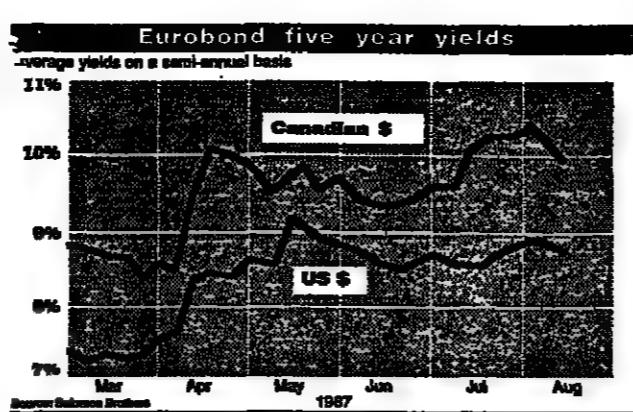
So, with a variety of cheaper bonds available in the secondary market, underwriters might have to wait some time before they were lifted off their books.

Meanwhile, with the New Zealand dollar domestic bond market rallying ahead of last Saturday's general election, Hongkong Bank reopened the New Zealand dollar Eurobond sector with issues for Commonwealth Bank of Australia and BP Capital.

These bonds met a firm reception, and dealers noted that the New Zealand dollar sector was gaining increasing credibility in the eyes of the market, especially as at current interest rate levels underwriters can fund their holdings at a profit.

But, because of the small number of houses currently involved in the market, and the relatively narrow investment base, it seemed unlikely that many more such bonds would surface for the time being.

Last week's Canadian dollar Eurobonds, also aimed mainly at European retail, were launched against the background of a technical rally



in the government bond market, which had suffered even worse falls than the US Treasury market at the beginning of the month.

This rally provided a lifeline for a number of relatively recent bonds that had previously been trading at big discounts. For instance, a bond for Ford Credit Canada, which had been trading at around 83, had moved up to 97% by the end of the week.

Dealers noted, however, that the prices of most of the bonds that

were launched last week failed to rally as much as seasoned issues on Thursday and Friday. Some dealers were concerned that there was a concentration of issues by West German banks, with which the market had already become heavily supplied.

Elsewhere, the Swiss foreign bond market, which has been one of the most active in recent weeks, was beginning to show the strain of the supply of paper. For instance, a SF100m 5 per cent 20-year issue

for Electricite de France dropped from 100% to 98% in the course of the week.

Nevertheless, a SF200m 10-year equity warrants bond for Deutsche Bank met good demand and was quoted at around 11½ points above its 12% issue price in the grey market.

The launch of this issue had been seen by some as a landmark in the development of the Swiss market, since it was led by Deutsche Bank's Swiss branch.

This followed a syndicate rule-change last week on the part of the three leading banks, Union Bank of Switzerland, Swiss Bank Corporation, and Credit Suisse, allowing a foreign bank to lead an issue for its parent within their syndicate.

The immediate effects of this change were not expected to be really significant, since the banks' communiques issued last week only allowed for foreign-owned banks to lead issues where reciprocal arrangements existed in their parents' domestic market. This means that only West German and British banks will benefit.

But there was speculation last

week that this change might be the harbinger of a further relaxation of the virtual cartel operated by the three big banks in the Swiss bond market, which could be advocated by Credit Suisse as it has been showing increasing independent tendencies recently.

In this light, the twice yearly meeting of the syndicate, expected to take place next Wednesday, will be particularly closely watched for signs of any more radical changes.

This follows a ruling by New Zealand's Court of Appeal that the Commission can consider amended merger proposals, under which both Goodman and Wattie undertake to divest themselves of certain assets.

The Commission originally ruled out the merger on grounds that the combined company would have a dominant role in certain areas of food processing and manufacture.

The companies took their case to the Appeal Court and said they would sell off flour-milling and yeast-making subsidiaries.

The original 15 objectors to the merger then withdrew their opposition.

Both companies feared that having the application sent back to the Commission could cause a lengthy delay. They also had doubts about whether the Commission could rule on the amended merger proposals without having to consider a full application.

The Appeal Court ruling clears the way for the Commission to rule on the amended merger. The court also took note of an assurance from the Commission that it would give priority to the Goodman Wattie application.

On Friday, Mr Pat Goodman, Goodman Fielder chairman, and the managing directors of both companies - Mr Cliff Lyon of Wattie and Mr D. M. McDonald of Goodman - said in a statement that they were pleased with the court's decision.

They were confident that when the Commission examined their undertaking about divestment it would be satisfied.

N. Zealand groups set for merger: approval

By Del Heyward in Wellington

INTERNATIONAL CREDITS

Bank of England sets daily benchmark for Eurocommercial paper

THE fast-growing Eurocommercial paper market is at last getting its first independent benchmark, with the daily publication starting today of Bank of England representative daily rates for the paper, writes Stephen Feller in London.

At 11.15pm, the Bank will publish on Reuters and Teletext screens in vector format on one, two, three and six month paper issued by companies rated either A1 or P1 by the two main US rating agencies.

The Bank will approach a panel of seven dealers each day for rates at 11.15pm, and will publish a median rate for each maturity. The rates will normally be based on actual

deals in the primary market, where liquidity is greatest.

The quotations will be ranked and the median rate will be chosen as representative.

A benchmark will provide the first independent yardstick for borrowers and issuers on how their programme is performing, but its importance is broader. The hope is that publication of the rates may free the market from using rates in the interbank market as a yardstick.

In the past London interbank offered rates have been used as sovereigns, if the market in these issues reaches sufficient depth.

Yields on issues vary widely, although in some areas the market is thought not to compensate adequately for risk differentials.

Paper for a prime sovereign bor-

rowers, mainly attractive to central banks, often irrelevant to issuers and investors in the ECP market.

Of course, the new benchmark is limited to a relatively narrow range of borrowers among the current 500 or more ECP programmes. The Bank says it may publish rates for other borrowers, such as sovereigns, if the market in these issues reaches sufficient depth.

WestPac said it arranged EuroCP-CD facilities of \$75m each for Caixa Geral Deposito, the Portu-

guese state owned bank, and for Sparebanken Bugerud of Norway.

In the sterling sector of the syndi-

cated loans market, SG Warburg completed syndication of a financing for Cadbury-Schweppes and announced two more.

The Cadbury deal, of which £200m was to be committed, was oversubscribed in syndication. Un-

like a similarly aggressively priced deal for BTR, the group includes leading UK clearing banks at lead

management level, Warburg said.

STC, the telecommunications

group, is raising a £200m seven

year multi-option facility, which

will be used partly to refinance

some existing medium-term facil-

ities. The committed portion carries

a facility fee of five basis points and a margin, if drawn, of 10 basis

points.

Household Mortgage Corpora-

tion, whose business is in granting

and securitising mortgages, has

come to market for a £200m facility,

incorporating a £200m, three-year

committed portion.

The margin will be 15 basis

points over Libor, with a facility fee

of 12.5 basis points. Fees start at 2.5

basis points for the first 50 per cent

of drawdown, rising to five basis

points for 80 to 75 per cent usage

and 7.5 basis points for greater utili-

ty.

Mitsubishi Bank (Europe) said it com-

pleted syndication of a Y10bn

loan to Belgium, which closed over-

subscribed. It was said to be the

first yen loan for a prime borrower

with interest linked to Japanese

certificate of deposit rates and fol-

lows development of the CD market

in Japan.

Margin on the five-year term

loan was ½ point over the four

month CD rate in Tokyo. Manage-

ment fees of 7.5 basis points were

paid on commitments of Y1bn and

2.5 basis points on commitments of

Y300m. Twelve banks participated.

This announcement appears as a matter of record only.

New Issue

7th August, 1987

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Bank of Tokyo (Schweiz) AG

Bank S.G. Warburg Soditic AG

Banque de Commerce et de Placements S.A.

Banque Kleinwort Benson SA

Banque Scandinave en Suisse

INTERNATIONAL CAPITAL MARKETS

UK GIILTS

Shift in perspective to the longer term

ONCE Thursday's money supply figures have been digested, the near-sighted perspective of financial markets should shift to longer-run, fundamental trends in the economy.

Since the authorities moved to raise base rates on August 5, markets have been living on the nerves from one official statement to the next. In the context of this extraordinary bout of short-termism, the publication last Thursday of the Bank of England's latest quarterly bulletin, with its careful review of likely longer-term developments in the economy, was perhaps more beneficial than usual.

The Bank summed up the outlook as unusually mixed. Bearing this in mind, it seems unlikely the UK government bond market can display much confidence in recession. If it now seems inconceivable that interest rates will fall below 10 per cent, too ballyhoo this year, the authorities' decision to tighten policy was not taken in a crisis and reflects their perception of long-term trends in the economy. For this reason, it is not easily reversible, even given the possibility of another bout of sterling strength.

The authorities have stressed the decision to raise rates does not signify a shift in policy towards the exchange rate — they still apparently want to keep sterling stable in line with the Louvre accord and reiterated the official policy of keeping a cap on the currency to defend industry's competitiveness. This may not be true. Whereas before the authorities had the two tools of lowering interest rates and intervention, they have now ruled out lower rates.

However, given the consensus that the current account will deteriorate for the rest of this year and the now general recognition that the trends for world and domestic inflation are adverse, it seems more likely the authorities' problem will be defending sterling. Given the latent inflationary pressures in the economy, keeping the exchange rate firm will be a priority.

Without the lure of either a currency play or the hope of lower interest rates, it seems unlikely government bond yields can fall much below the new base rate level.

Janet Bush

This announcement appears as a matter of record only.

New Issue

A week of pleasant surprises

US BOND markets continued their post-suction rally on Friday despite having the worst economic statistics in months thrown at them. Falling oil and gold prices helped but overall it was better investor sentiment which gave the markets a rock solid technical base to withstand the onslaught.

The drama, which at least for that session had a happy ending, capped a week of pleasant surprises as the Treasury's \$28bn quarterly refunding brought unexpectedly strong bidding and low yields. Before the event, gloomy forecasts had suggested a long bond yield of, or just over, 9 per cent would be needed to stimulate demand.

The lending figure is difficult to forecast and interpret. Lending has been growing very quickly for some time now but the question still remains: how much of this lending may leak into consumption and higher inflation. It is also far from clear how on-going improvements in bank lending rates can improve this trend and the propensity to borrow seems to have been quite insensitive to the level of interest rates.

Mo is easier to forecast and an analysis of bankers' balances suggests the measure will have risen by about 1 per cent in July, taking its annual rate of growth above 5 per cent. This is bound to make markets nervous in the context of last October's decision to raise base rates from 10 per cent to 11 per cent. At the time, the authorities justified the move because Mo growth had risen above 4 per cent.

Either Mo has become less central to monetary policy or October's rate rise actually had more to do with the severe pressure on sterling at the time.

Market attention has recently been squarely on the domestic economy. However, Friday's disappointing US trade figures, which cast doubt on whether any real progress has been made on reducing imbalances, should shift the focus back to the international environment. The IMF meeting in Washington at the end of next month could be a stormy one.

Friday's US trade figures starts to undermine the dollar again and with it the US bond market, sterilized and gilt could benefit. Yields could fall 10 per cent rates. But any advantage is likely to be limited and little slender. Apart from the sale of two-year and six-year notes in the week (August 26 and 27), there are no more offerings until next September. But even these are likely to be delayed because the

temporary increase in the federal government's debt ceiling runs out September 23. Congress bogged down in debate over budget deficit reduction legislation, will probably be slow to extend it.

These highly positive technical features have been accompanied by a marked improvement in sentiment: most notably in the Chicago financial futures pits.

Thus fortified, credit markets

points but ended the day up 1 point. It was a triumph of optimism and technical support over a pack of bearish news. Trying hard to see the bright side, one bond trader even suggested that a bigger trade deficit was good news for the bond market: it gave foreign investors more dollars to buy US securities.

The CPI is estimated to have risen 0.4 per cent in the month based on forecasts ranging from up 0.3 per cent to up 0.6 per cent. Thus, the inflation rate would remain in its trend since the spring of around 0.4 per cent.

On balance, no change is expected in the preliminary 2.6 per cent annual growth rate for second-quarter GNP. But the range of estimates is wide: from a rate of 2 per cent to 3.1 per cent. The GNP priced deflator is estimated at 3.8 per cent with a range of 3.1 per cent to 4.2 per cent.

July's housing starts are due tomorrow. A modest rise is expected to around 1.6m units at an annual rate from June's low figure of 1.55m which had been affected by rising mortgage interest rates. Forecasts range from 1.50 per cent to 1.65 per cent.

Roderick Oram

Source: Salomon Brothers (estimated).

Money supply in the week ended July 27 M2 rose by \$12m to \$707.3bn.

	Last Friday	1 week ago	4 weeks ago	12 weeks ago	High	Low
Fed Funds (weekly average)	6.69	6.68	6.69	11.50	11.72	5.72
Three-month Treasury Bills	5.97	5.97	5.97	6.20	6.20	5.62
One-month Treasury Bills	5.97	5.97	5.97	6.20	6.20	5.62
Three-month prime	6.70	6.70	6.70	7.25	7.25	6.62
90-day Commercial Paper	6.58	6.58	6.58	7.75	7.75	6.52
90-day Commercial Paper	6.63	6.63	6.63	7.75	7.75	6.52

	Last Friday	1 week ago	4 weeks ago	12 weeks ago	High	Low
US BOND PRICES AND YIELDS (%)						
	Last Fri	Chang Fri	1 week ago	4 weeks ago	12 weeks ago	High
Seven-year Treasury	7.71	+0.6	5.70	5.68	5.65	7.15
10-year Treasury	9.74	+1.2	8.70	8.71	8.71	9.25
Next 10-year "A" Financial	9.18	+0.8	8.15	8.15	8.15	9.15
New "A" Long-dated	9.18	+0.8	8.15	8.15	8.15	9.15
New "A" Long-dated	9.18	+0.8	8.15	8.15	8.15	9.15

Source: Salomon Brothers (estimated).

Money supply in the week ended July 27 M2 rose by \$12m to \$707.3bn.

	Last Fri	Chang Fri	1 week ago	4 weeks ago	12 weeks ago	High	Low
Government Bonds	125.55	+0.6	125.25	125.25	125.25	125.75	125.25
Municipal Bonds	125.55	+0.6	125.25	125.25	125.25	125.75	125.25
Corporate Bonds	125.35	+0.5	125.25	125.25	125.25	125.75	125.25
Corp.-Assisted Foreign Bonds	125.64	+0.5	125.54	125.54	125.54	125.75	125.54
Government 10-year	—	5.78	5.61	4.67	5.24	—	—

Source: Salomon Brothers (estimated).

* Estimated per yield.

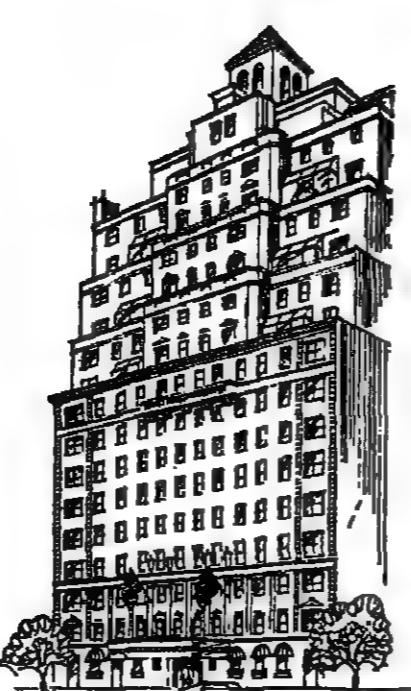
Source: Nomura Research Institute.

New "A" Long-dated

New "A

INTERNATIONAL CAPITAL MARKETS and COMPANIES

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NEW ISSUE

June, 1987



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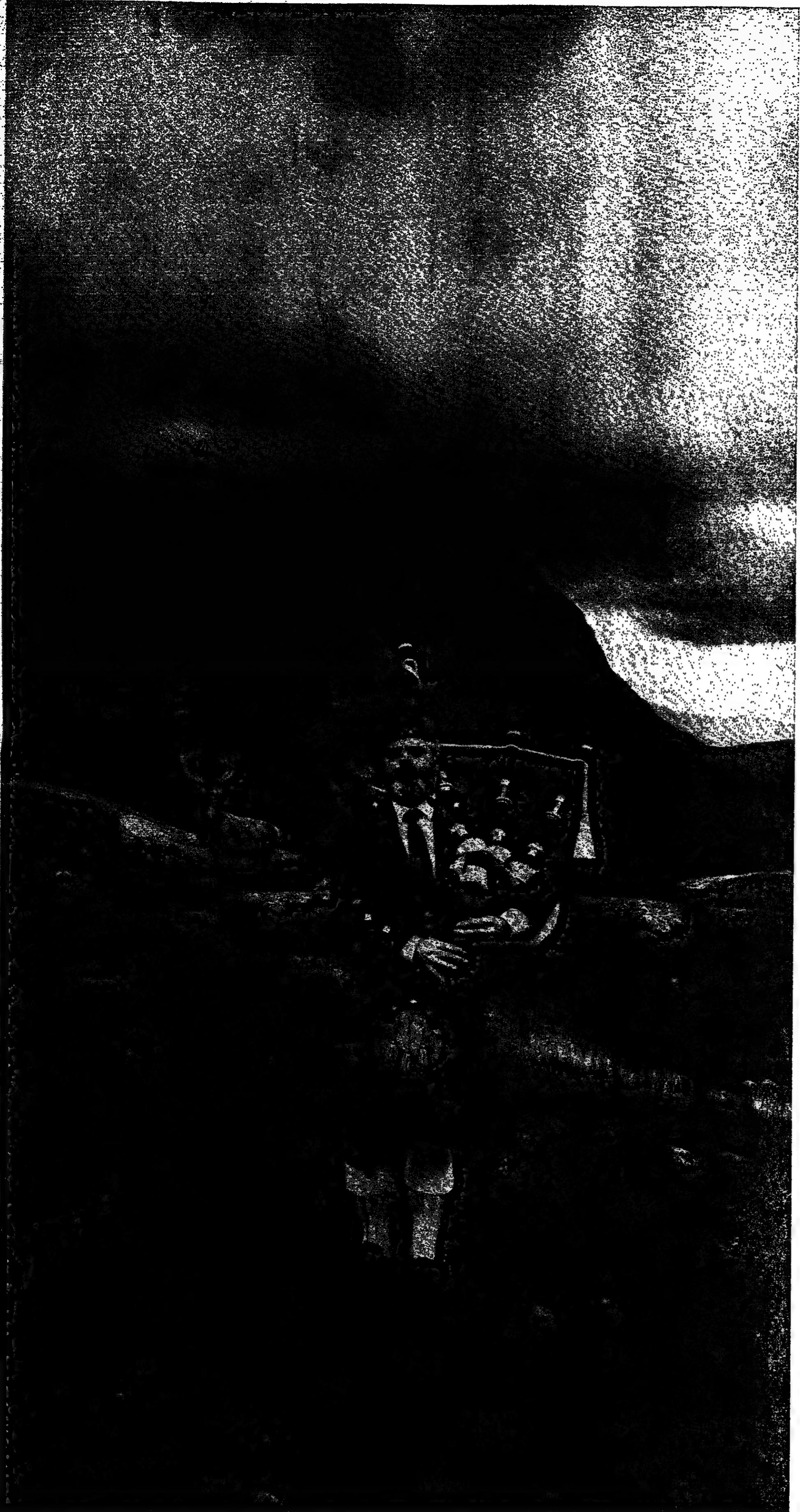
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FT-ACTUARIES WORLD INDICES

Jointly compiled by the Financial Times, Goldman, Sachs & Co., and Wood Mackenzie & Co. Ltd., in conjunction with the Institute of Actuaries and the Faculty of Actuaries

NATIONAL AND REGIONAL MARKETS	FRIDAY AUGUST 14 1987					THURSDAY AUGUST 13 1987			DOLLAR INDEX		
	US Dollar Index	Day's Change %	Pound Sterling Index	Local Currency Index	Gross Div. Yield	US Dollar Index	Pound Sterling Index	Local Currency Index	1987 High	1987 Low	Year ago (approx)
Figures in parentheses show number of stocks per grouping											
Australia (94)	157.82	+0.5	147.15	148.26	2.43	156.96	147.29	147.93	157.82	99.92	76.90
Austria (16)	95.26	+0.1	88.82	92.69	2.22	95.12	89.25	93.15	101.62	85.53	90.72
Belgium (48)	131.17	+0.4	122.31	126.81	3.71	130.68	122.62	127.30	133.44	96.19	87.87
Canada (129)	140.64	-0.2	131.14	135.60	2.15	141.78	133.03	136.49	141.78	100.00	94.43
Denmark (99)	111.35	+1.1	103.83	109.27	2.52	110.09	103.30	108.89	124.10	96.18	94.93
France (121)	106.95	+2.3	99.72	105.19	2.67	104.51	98.07	103.33	121.82	98.39	93.81
West Germany (92)	102.08	+1.6	95.18	99.53	1.89	100.43	94.23	98.50	102.08	84.00	91.77
Hong Kong (45)	141.34	+0.3	131.79	141.73	2.57	140.97	132.28	141.36	142.69	96.89	77.39
Ireland (14)	139.95	+1.1	130.49	138.14	3.23	138.43	129.90	137.56	145.41	99.50	91.39
Italy (76)	87.48	+0.6	81.57	88.82	2.04	86.95	81.59	88.80	112.11	84.74	99.69
Japan (458)	141.13	+0.5	131.60	133.73	0.50	140.46	131.80	134.47	161.28	100.00	99.57
Malaysia (36)	188.94	-0.8	176.18	184.98	2.02	190.55	178.80	186.81	193.64	98.24	84.24
Mexico (14)	294.25	+0.5	274.37	463.92	0.64	292.70	274.65	461.63	309.34	99.72	65.12
Netherlands (38)	129.15	+0.3	120.42	124.67	3.53	128.75	120.81	124.99	129.15	99.45	96.61
New Zealand (26)	117.78	+2.1	109.82	107.23	2.74	115.35	108.23	106.30	117.78	83.93	70.71
Norway (24)	170.77	+0.0	159.23	158.43	1.71	170.84	160.31	159.25	170.84	100.00	96.15
Singapore (27)	173.59	+0.5	161.86	168.19	1.47	172.74	162.09	167.60	174.00	99.29	88.45
South Africa (61)	168.29	-0.1	156.92	153.81	3.26	179.19	168.14	155.10	198.09	100.00	81.93
Spain (43)	142.05	+0.9	132.45	137.21	2.87	140.85	132.16	136.74	144.48	100.00	93.97
Sweden (33)	125.53	+1.5	117.05	121.16	1.90	123.70	116.07	120.18	125.53	90.85	97.08
Switzerland (53)	106.61	+1.8	99.40	102.97	1.60	104.76	98.30	101.81	106.61	92.01	89.91
United Kingdom (335)	149.03	+1.0	138.96	138.96	3.16	147.53	138.43	138.43	162.87	99.45	96.53
USA (590)	136.31	-0.1	127.10	136.31	2.68	136.47	128.05	136.47	136.47	100.00	103.25
Europe (322)	123.72	+1.2	115.36	118.51	2.75	122.28	114.74	117.84	128.35	99.78	94.83
Pacific Basin (486)	141.77	+0.5	132.19	134.48	0.65	141.09	132.39	135.14	158.77	100.00	97.92
Euro-Pacific (1618)	134.61	+0.7	125.52	128.12	1.42	133.63	125.39	128.25	143.65	100.00	96.70
North America (719)	136.54	-0.2	127.31	136.29	2.66	136.75	128.32	136.49	136.75	100.00	102.00
Europe Ex. UK (597)	108.02	+1.3	100.72	105.82	2.39	106.61	100.04	105.06	108.64	98.02	93.84
Pacific Ex. Japan (228)	149.61	+0.5	139.51	143.50	2.43	148.84	139.66	143.14	149.61	99.92	77.27
World Ex. US (1822)	135.30	+0.6	126.15	128.69	1.47	134.51	126.22	128.86	143.38	100.00	96.57
World Ex. UK (2077)	134.34	+0.2	125.26	130.97	1.81	134.03	125.77	131.21	134.34	100.00	99.43
World Ex. So. Af. (2351)	133.43	+0.4	126.28	131.65	1.93	134.94	126.62	131.81	135.43	100.00	99.27
World Ex. Japan (1954)	133.05	+0.2	124.06	130.68	2.68	132.75	124.57	130.57	133.05	100.00	98.97
The World Index (2412)	135.64	+0.3	126.48	131.71	1.94	135.22	126.89	131.87	135.64	100.00	99.17

Base values: Dec 31, 1996 = 100

Base values: Dec 31, 1986 = 100
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CONSTITUENT CHANGES: Deletions: Campbell Red Lake, Dome Mines and Placer Development (Canada). Name changes: Baflo Lake-Bucktoe to Sale Lake

CONSTITUENT CHANGES: *Constituent changes* include the creation of new entities, the merger and reorganization of existing entities, and the transfer of assets between entities.

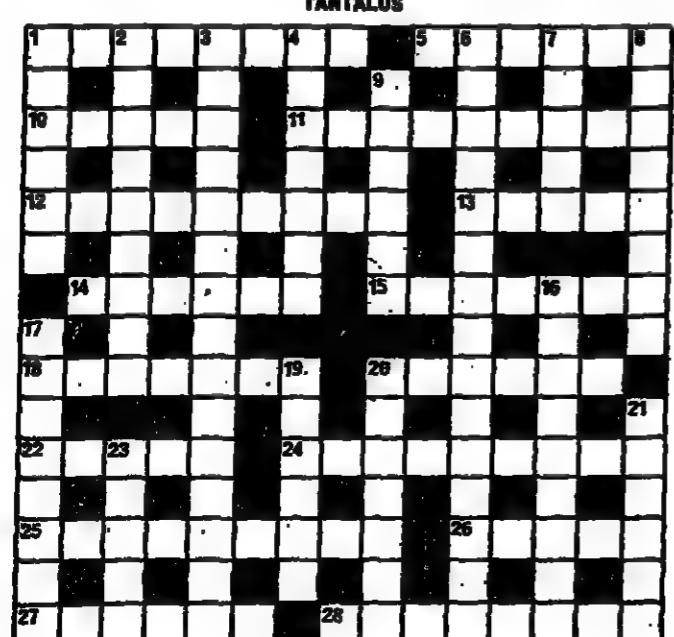
EUROPEAN OPTIONS EXCHANGE

Series	Aug 87		Nov 87		Feb 88		Stock	
	Vol.	Last	Vol.	Last	Vol.	Last		
GOLD C	\$460	70	5	280	25.50	136	34.50	\$455.30
GOLD P	\$480	58	2.70	48	25	24	24	"
GOLD F	\$500	22	0.50	121	11.50B	34	20.50	"
GOLD G	\$400	—	—	105	1.50	51	2.50	"
GOLD G	\$460	15	3.30B	—	—	—	—	"
Sep 87		Dec 87		Mar 87		May 87		
SILVER C	\$1000	50	12	13	30	18	55	\$764
SILVER P	\$700	23	—	4	110	—	—	"
SILVER P	\$850	23	90	—	—	—	—	"
Aug 87		Sep 87		Oct 87		Dec 87		
S/PI F	FL330	—	—	19	0.50B	—	—	FL330.07
Dec 87		Mar 88		Jun 88		Aug 88		
S/PI C	FL270	—	—	15	6.30	—	—	FL270.07
S/PI C	FL335	80	3.70	—	—	—	—	FL335.07
Aug 87		Sep 87		Oct 87		Dec 87		
S/PI C	FL200	—	—	36	11.50A	58	25	FL200
S/PI C	FL205	—	—	26	6.10	270	270	"
S/PI C	FL210	477	0.35	247	3.30	210	1.50B	"
S/PI C	FL215	115	—	72	1.20	—	—	"
S/PI C	FL220	—	—	56	0.40	1.20	—	"
S/PI C	FL225	—	—	36	0.50	—	—	"
S/PI P	FL210	583	0.35	126	2.30	2,708	—	"
S/PI P	FL215	583	0.35	126	5.50	—	—	"
S/PI C	FL200	—	—	25	11.40	12,700	FL211	
S/PI C	FL205	15	—	14	6.50A	10	"	
S/PI C	FL210	115	—	15	4.40	1,500	"	
S/PI C	FL220	115	—	15	3.50A	4,500	"	
S/PI C	FL225	115	—	15	4.00	—	—	
S/PI C	FL230	115	—	15	7.50	—	—	
Oct 87		Jan 88		Apr 88		Jul 88		
ABN C	FL320	576	11.40B	73	22.50	1	35.50	FL311
ABN P	FL350	216	—	163	19.10	—	—	FL312.40
AEGON C	FL30	206	0.50	125	12.50	—	—	FL112
AEGON P	FL35	41	1.90	—	—	6	9.50	"
AHOLD C	FL110	142	0.70	125	0.70	—	—	"
AHOLD C	FL110	56	1.90	57	0.70	—	—	"
AHOLD C	FL100.90	50	1.90	57	0.70	—	—	"
AKZO C	FL180	250	2.50	265	7.40	125	10.50	FL184.50
AKZO C	FL180	250	2.50	265	7.40	655	6.50	"
AMEN C	FL45	350	0.40	250	1.10	37	2.50	FL46.30
AMRO C	FL20	1,113	2.70	2,275	1.10	304	2.50	FL20
AMRO C	FL25	250	2.70	2,275	1.10	—	—	"
ELSEVIER C	FL75	254	2.50	254	4.50	52	5.50	FL75.50
ELSEVIER C	FL40	254	2.50	254	4.50	304	5.50	"
BIST-BROC P	FL45	219	0.70	24	0.50	—	—	FL45
HEINEKEN C	FL190	217	0.70	120	1.50	—	—	FL190
HEINEKEN P	FL190	217	0.70	120	1.50	—	—	"
HOOGOVENS C	FL50	447	0.50	195	0.50	—	—	FL46
HOOGOVENS C	FL50	447	0.50	225	4.75	—	—	"
KLM C	FL20	1,044	0.50	125	14.50	52	25.50	FL20
KLM P	FL20	1,044	0.50	125	14.50	25	25.50	"
MEDLLOYD C	FL120	126	1.20	125	15.50	—	—	FL176.50
MEDLLOYD C	FL170	—	1.20	125	15.50	—	—	"
NAT-MED. C	FL80	255	2.00	255	2.50	—	—	FL80.20
NAT-MED. P	FL75	151	1.50	125	2.50	—	—	FL75.20
PHILIPS C	FL55	277	1.50	125	2.50	—	—	FL55.20
PHILIPS P	FL55	274	2.50	125	2.50	—	—	"
ROYAL DUTCH C	FL260	250	1.50	125	2.50	—	—	FL260.20
ROYAL DUTCH C	FL260	250	1.50	125	2.50	—	—	"
ROBECO C	FL120	—	1.50	125	2.50	—	—	FL115.70
UNILEVER C	FL144	1435	12.20	125	16.50	4	25.50	FL144.20
UNILEVER P	FL140	76	1.50	125	4.50	22	4.70B	"

TOTAL VOLUME IN CONTRACTS: 58,750

A=Atk B=Std C=Cell D=Put

WORD PUZZLES



1998年1月1日-2000年12月31日

300	Nil	257	20pm	14pm	Classified 10s	—	15pm	—
360	F.P.	49	45pm	44pm	75p/100 Tlckpck 10s	—	45pm	+10
490	Nil	169	40pm	8pm	Value & Income Units	—	33pm	+2
40	Nil	—	205pm	15pm	Wellman 5s	—	18pm	-4

The solution to last Saturday's prize puzzle will be published with names of winners next Saturday

ET UNIT TRUST INFORMATION SERVICE

AUTHORISED UNIT TRUSTS

FT UNIT TRUST INFORMATION SERVICE

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UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

BRITISH FUNDS

BRITISH FUNDS—Contd

FOREIGN BONDS & RAILS

Continued on next page

Money Market Bank Accounts

1425	ABE Finance High Interest Cheque Acc	03-275-2576
	Monetary Hse, Monksgate, CL, London, SE1	03-275-2576
	250-24-250	0.00
	250-24-250	7.50
	250-24-250	2.00
	Austin & Co. plc	
224	21 Charlotte St., Edinburgh, EH2 4DF	031-225 5404
	High Interest Cheq Acc	0.00
	0.75	9.75
	ABX—Hawes	
	20 City Rd., EC1Y 2AY	03-455 6707
	Telephone 01-580 2222	0.00
	0.00	0.00
	0.00	0.00
	0.00	0.00
	AAB—Alfred Armitage Ltd	
	97-101 Cromer St., London, SE14 5AD	01-621 4602
	NECA, NCMCA	0.00
	7.50	10.00
	Bank of Scotland	
	26 Threavegate St., EC2P 2DN	03-425 0505
	Money Mkt. Cheque Acc	0.00
	0.00	0.00
	Barclays Prime Account	
	PO Box 125, Northampton	0501 230201
	High Int. Cheq Acc	0.00
	0.00	1.00
	Bankers Trust Ltd. Provider Account	
	9 Heythrop Place, W1J 9AL	01-451 3513
	£5,000-£10,000	0.00
	£10,000-£20,000	0.75
	£20,000+	0.00
	Brown Shipley & Co Ltd	
	100 Victoria St., London, SW1	03-425 9615
	Demand Acc	0.00
	0.00	0.00
	Charterhouse Bank Limited	
	1 Petergate St., EC1M 7DH	03-455 6006
	Telephone 01-580 2222	0.00
	U.S. Dollars	0.00
	German Marks	0.00
	French Francs	0.00
	Japanese Yen	0.00
	Chilcotin Savings	
	St. Martin's Hse, Hungerford Green Rd.	03-731 4931
	Stony Market Plz	0.00
	0.00	0.00
	0.00	0.00
	Co-operative Bank Cheques & Sure	
	78-80 Cawdor St. EC3 01-626 6503	
	0.00	0.00
	0.00	0.00
	Dartington & Co Ltd	
	9 The Crescent, Plymouth PL1 3AB	0752 570753
	Money Mkt. Acc	0.00
	0.00	0.00
	Handover/Bank of Scotland	
	36 Threavegate St. EC2P 2DN	03-425 0505
	Money Mkt. Cheque Acc	0.00
	0.00	0.00
	Legal & General (Money Mgmt) Ltd	
	355 Euston Rd., NW1 3AC	01-580 2211
	High Int. Cheq Acc	0.00
	0.00	0.00
	Lloyds Bank High Interest Cheque Account	
	71 London St., London, EC3P 3BS	01-407 0000
	£10,000-£19,999	0.00
	£20,000-£29,999	0.00
	£30,000-£39,999	0.00
	£40,000+	0.00
	M & G Investors, Bexley	
	46 E. C. Hors, Victoria Rd., Chatham, ME6 2PE	0303 22626
	ME6A, 0303-200-1	0.00
	0.00	0.00
	Midland Bank plc	
	PO Box 2, St. Albans	0740 570000
	Money Acc.	0.00
	0.00	0.00
	0.00	0.00
	M.I.L. Britishums Ltd	
	74-76 Finsbury Pavement, EC2A 1JG	01-580 5777
	Over Acc.	0.00
	0.00	0.00
	MidWest Special Reserve Account	
	41 Lombard, London, EC2P 8AP	01-725 1000
	£10,000 to £19,999	0.00
	£20,000 and more	0.15
	0.00	0.00
	Supplementary Money Mgmt Ltd	
	66 Cannon St., EC4M 5AE	01-556 1425
	Money Mkt. Acc.	0.00
	0.00	0.00
	Philips & Drews Trust Ltd	
	120 Moorgate, London EC2M 6XP	01-626 9972
	High Int. Cheq Acc	0.00
	0.00	0.00
	Prudential Trust	
	30 Ashley Rd., Altringham, Cheshire	061-967 9011
	NLCA, 01-200-1	0.00
	0.00	0.00
	Royal Bank of Scotland plc	
	42 St Andrew Sq., Edinburgh EH2 2TY	031-557 0551
	Prudential Account	0.00
	0.00	0.00
	Stev & Prentiss/Robert Fleming	
	28 Western Rd., Kenilworth, B70 3LA	0705 256766
	ME6A	0.00
	0.00	0.00
	Tynwald & Co	
	25-25 Princess Victoria St., Bristol	0872 722041
	Demand Acc	0.00
	0.00	0.00
	0.00	0.00
	0.00	0.00
	J. Henry Schroder Waggs & Co Ltd	
	Enterprise House, Portman	0705 527753
	Special Acc.	0.00
	0.00	0.00
	0.00	0.00
	Western Trust & Savings Limited	
	The Monksgate, Plymouth PL1 1SE	0752 224041
	High Int. Cheq Acc	0.00
	7.25	10.25
	Wimblsden & South West Finance Co Ltd	
	224 Newgate St., London EC1A 7AE	01-403 9425
	High Int. Cheq Acc	0.00
	7.50	10.00
	NOTES—Gross rate to three errors from compound rate of int. Rate. Deduct rate after deduction of C.R.T. or Bank C.R.T. Gross equivalent to basic rate times compound interest rate. Int. Cr. frequency interest credited.	
	UNIT TRUST NOTES	
	Prices are in pence unless otherwise indicated and those designated S with an prefix refer to U.S. dollars. Yields S given in last column allow for all buying expenses. Prices of certain other insurance funds plus subject to capital gains tax on sales. A Diffracted price includes all expenses except agent's commission. A Yielded price includes all expenses & basic rate through managers.	
	1. Simple premium insurance. Offered price includes all expenses except agent's commission. A Yielded price includes all expenses & basic rate through managers.	
	2. Premiums day price. 1. Gurney gross. 2. Standard & Poor's Yield before Jersey tax. 3. Ex-dividends. 3. Only available to charitable bodies. A Yielded price includes all expenses & basic rate through managers.	

MANAGEMENT

JAMES CAPEL, one of the longest-established and most prestigious stockbroking firms in London, has in the past two years taken Hong Kong by storm.

It has not been alone, but in the eyes of many, it has set the pace during a period when daily stock market business has quadrupled to over HK\$1bn (82m) a day, and the community of securities dealers has grown by 20 per cent.

"Our costs here have absolutely exploded of course, but so have the profits," says Tim Fiducia, who heads James Capel in Hong Kong.

Contrary to the assumption of many, expansion has not come as a result of the group's takeover by the Hongkong and Shanghai Banking Corporation early last year, but has instead resulted from a determined effort to internationalise a group that faced the risk of being isolated by its dependence on the UK.

Capel's aim has been to export its successful UK formula of research-based agency broking. It is as yet uncertain whether it has succeeded, though the support provided by the parentage of the Hongkong Bank will certainly help.

"It took 10 years to build up in the UK, and we only started our research department here two years ago," says Fiducia. From a tentative 18-man operation, the group now has 180 staff in Hong Kong, and is bulging out of its offices high in Exchange Square.

Today, it accounts for about 10 per cent of local stock market business, bases a substantial regional operation from its Hong Kong office, and accounts for about 40 per cent of the group's worldwide profits. In 1984 it contributed nothing.

Capel's expansion has really created difficulties for the likes of us," comments Phillip Tse, long-standing head of Victoria Citicorp in Hong Kong, which is now part of the US bank.

Citicorp, he complains, not about any loss of market share, but about analysts and salesmen being poached, and about rocketing salary costs.

Long-standing leaders in Hong Kong's securities market — like Vickers, W. I. Carr, or Boers — have now been overtaken by James Capel to complete a about in the recent past.

A booming local stock market, coupled with growing interest in the Japanese securities markets, has brought a veritable army of new brokers into the British territory.

From a total of 1,358 individual and corporate dealers in Hong Kong at the beginning of 1980, a further 274 dealers have been registered by the end of May this year, many of these being international brokerages



Tim Fiducia: expansion in Hong Kong is creating difficulties for others

How Capel put on a sprint in Hong Kong

David Dodwell on the stockbroker's aggressive strategy in the colony

with strong bank backing.

James Capel is for many a symbol of high-profile competitive brokers that could easily trigger a shakeout if and when a slump occurs. Even staff at James Capel were complaining recently of pressures being caused by a newly-arrived stockbroker that was offering stock graduates just two years out of university a starting salary of HK\$35,000 a month.

James Capel's early experiences in Hong Kong were anything but happy ones: "My five predecessors were fired," recalls Fiducia. "We came into the market in a blaze of glory in 1973 at the top of the market and were trashed when it collapsed. It was a long journey to change the impressions of partners in London about returning to Hong Kong in strength."

Fiducia also recalls that the company had "lost quite a lot of money" in the US market in 1972, "so there was a feeling of caution about any investment overseas."

Growing awareness of the importance of the Japanese market appears to have been the eventual catalyst for a change of heart. This was

cemented last June with the acquisition of a 100m team from D. W. Tuck to make up a new James department.

Apart from a 10-person research team, Capel now boasts an investment department, futures department, and bond department as well as a substantial "back office" operation.

"All I'm trying to do is replicate London in Hong Kong, giving an international service to clients based here," says Fiducia.

Whether he has succeeded in replicating Capel's heavyweight research reputation in the UK is open to question. Carlton Poon, said to have been poached for more than \$1m from Vickers da Costa, is head of research, and has an austere and cavalier style that would probably perplex anyone looking for painstaking analysis of corporate fundamentals. But his style may be right for a market that is gossipy, rumour-ridden and often moves in defiance of the fundamentals that count for so much more in mature markets.

Paradoxically, the desire for uncompromised independence in its research in the UK, which has led it to eschew market

making, has left it compromised in Hong Kong. Its new parent, the Hongkong Bank, is within the sister Hang Seng Bank, the largest single constituent of the Hang Seng Index, and has a role in the territory that would in certain respects be that of a central bank in other countries.

Capel's research in Hong Kong occasionally notes in parentheses that it is owned by the Hongkong Bank, but many have suggested that a broker-relationship linked to a bank has such a strong vested interest in the market that it is hardly likely to be in the position of guarding a downturn.

The relationship with the Hongkong Bank has created other problems. The traditional role of Wardley in the Hong Kong group as a fund manager and corporate financier has led to overlaps and some friction with Capel.

The recent agreement by Capel to join into a joint venture with the Peking-backed Nanjing Commercial Bank providing advice and training on fund management and corporate finance

that count for so much more in mature markets.

Fiducia may be right, but many would rather watch performance through the next major bear market before they take his word for it.

Bernard Asher, who heads Wardley in Hong Kong, is

sanguine about these overlaps. "You accept within a large group a certain amount of overlap — as long as you are not duplicating capital resources. In Hong Kong we are both drops in the ocean, so what does it matter if we have two names in the market?"

John Bond, one of the executives in the bank most closely involved with the Capel acquisition, shares Asher's views. "Wardley is our flagship vehicle for fund management, but it is often quite a good idea to have two strings to your bow."

Overall, the view is that while acquisition by the Hongkong Bank was not in itself a catalyst for growth in Asia, the move has certainly helped.

Feeding into Hong Kong is an increasingly powerful network of international experience that makes it difficult to challenge Fiducia's claim to offer a worldwide investment advisory service. The purchase in February of Stamford C. Bernstein, reputed to be the best researched brokerage in the US, and the link with Rivkin in Australia give it a scope matched by few.

In East Asia, the group now has a 30-strong branch once in Singapore, an office in Seoul, South Korea, acting under the auspices of the Hongkong Bank, analysts in Thailand, the Philippines and Taiwan.

It has just bought a seat on

the Manila Stock Exchange and is set to follow the failure of the British Government to back it for a seat on the Tokyo Exchange.

Fiducia makes no bones about

the fact that recent expansion has been costly. "My approach is first to identify a potential market, and then to work out how much a man is going to

cost to exploit it. If you are

going to earn more than you

spend, then I have no hesita-

tion in saying 'let's do it'."

With full-year figures for the group soon to be published, Fiducia's claims are likely to be vindicated in pounds and shillings. At least 50 per cent of profits are likely to come from the Hong Kong subsidiary, with another 10 per cent booked through Hong Kong from Japanese operations.

He insists this is not the inevitable by-product of strong stock market performances in most parts of Asia over the past year. "If you are not efficient, it doesn't matter how buoyant the markets are you won't be making much in profits. This is a reflection of how each department we have added on being very efficient."

Fiducia may be right, but many would rather watch performance through the next major bear market before they take his word for it.

The ordeal that Fiducia has just been through is part of that training. Their encounter with Schaefer occurred during a simulation exercise which re-

Experiencing a hard time with an awkward customer

Michael Skapinker on a training programme with built-in reality

becoming a fully-fledged systems engineer, takes between 18 months and two years.

Graham Palmer, who runs the international systems engineering development programme, says that the company only accepts about 10 per cent of those who apply to train as systems engineers. Recruits are hard to find, he says, despite the fact that EDS does not insist that the trainees are computer science

graduates. Palmer says graduates in languages, music and classics can also make good systems engineers. "Languages because of the training in syntax and structure, music because of the structure and classics because classics and programming both involve unspoken languages," he says.

EDS accept non-graduates too, people who have already worked in commerce or industry and might be in their thirties. "The young graduates have enthusiasm and energy on their side, whereas the career change people have the ability to manage their time. They also have the motivation that comes from having a last chance to make a new career."

The Harrow training centre does not have a permanent teaching staff. The instructors are temporarily seconded to Harrow from other parts of EDS and are then themselves trained in presentation techniques. "We don't have professional educators. The people who teach the classes have actually done the job," Palmer says.

The students at Harrow give the training course high marks, although some of them point out that the circumstances in which they make their presentations to the "customer" are inevitably somewhat artificial.

A few students who have already spent up to a year working under supervision, for a genuine EDS customer, after two weeks of classroom instruction in data processing languages and other computer skills.

All the students who come to Harrow have already spent up to a year working under supervision, for a genuine EDS customer. After the course, they undergo a further period of on-the-job training as part of technical teams developing or maintaining a customer's data processing system. The entire process, from recruitment to

quakes students to service an EDS computer system which was once used by flight insurance companies in the United States. The system runs at EDS's information processing centre at Woking, alongside systems operated for real customers. The would-be systems engineers communicate with Woking via computer terminals based at the EDS international training centre in Harrow.

Apart from responding to requests from "customers" for changes to the system, the trainees have to deal with bugs deliberately inserted by their instructors. One group, for example, had to correct a fault which had resulted in some insurance agents not receiving their mail. The simulation exercise comes at the end of a 10-week residential training programme in Harrow.

EDS, a subsidiary of General Motors, began running the programme in the

"We do not have professional educators. The people who teach the classes have actually done the job"

UK in 1985. By the end of this year, about 300 trainees from Britain, the Netherlands, Belgium, France, Spain, West Germany, Australia, Singapore and Japan will have been through the programme, which consists of 18 weeks of classroom instruction in data processing languages and other computer skills.

All the students who come to Harrow have already spent up to a year working under supervision, for a genuine EDS customer. After the course, they undergo a further period of on-the-job training as part of technical teams developing or maintaining a customer's data processing system. The entire process, from recruitment to

the end of the week. The board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interim or final. The sub-divisions shown below are based mainly on last year's timetable.

BOARD MEETINGS

Calcutta Electric Supply Corp.

Edison (UK) Ltd.

Electro-Industries

Emerson Electric Co.

Exxon (UK) Ltd.

Ford Motor Co. Ltd.

General Motors Corp. (UK) Ltd.

General Telephone Co. Ltd.

WORLD STOCK MARKETS

AUSTRALIA

1987

Aug. 14

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Price

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, August 14

Continued on Page 27

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES Closing prices, August 14

August 14

Continued from Page 26

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest trading day. Where a split or stock dividend amounting to 25 per cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on the latest declaration.

a-dividend also extra(s). b-annual rate of dividend plus stock dividend. c-liquidating dividend. d-called. e-new yearly or e-dividend declared or paid in preceding 12 months. g-dividend in Canadian funds, subject to 15% non-residence tax. i-dividend declared after split-up or stock dividend. j-dividend paid this year, omitted, deferred, or no action taken at latest dividend meeting. k-dividend declared or paid this year, an accumulated issue with dividends in arrears. n-new issue in the past 52 weeks. The high-low range begins with the start of trading. nd-next day delivery. P/E-price-earnings ratio. r-dividend declared or paid in preceding 12 months, plus stock dividend. s-stock split. Dividends begin with date of split. st-subsidiary. t-dividend paid in stock in preceding 12 months, estimated cash value on ex-dividend or ex-distribution date. u-previous yearly high. v-trading halted. w-in bankruptcy or receivership or being reorganized under the Bankruptcy Act, or securities assumed by such companies. wd-distributed. wi-when issued. ww-with warrants. x-ex-dividend or ex-rights. xds-ex-distribution. xsx-without warrants. y-ex-dividend and sales in full. yld-yield. z-sales in full.

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